





# Winter Financial Services Conference February 15-17th, 2023

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements are based upon the current beliefs and expectations of Washington Federal's management and are subject to significant risks and uncertainties. The forward-looking statements in this presentation speak only as of the date of the presentation, and Washington Federal assumes no duty, and does not undertake, to update them. Actual results or future events could differ, possibly materially, from those that we anticipated in these forward-looking statements.

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### Overview of WaFd Bank

#### Overview

#### **Geographic Overview**

MT

UT

AZ

CA

WY

CO

ND

SD

TX

NE

KS

OK

MN

IA

MO

AR

- Established in **1917**; IPO in 1982
- Washington State Charter Commercial Bank WA DFI, FDIC, FRB, CFPB Regulated
- Headquartered in Seattle, WA; is the second largest bank headquartered in the Pacific Northwest
- Exited BSA Consent Order Dec 2021
- 200 branches across 8 western states
- Full-service consumer & commercial bank
- Strong capital, high asset quality, consistent results
- Portfolio mortgage lender
- Profitable every year since 1965
- Interest rate risk management well controlled
- 159 consecutive quarterly cash dividends
- 14,364% Total shareholder return since IPO

#### Company Highlights<sup>1</sup>

Total AssetsTotal LoansTotal DepositsStockholder EquityEfficiency Ratio\$21.7Bn\$17.0Bn\$16.0Bn\$2.3Bn46.78%

 $<sup>^{\</sup>mathrm{1}}$  As of or for the quarter-ended 12/31/2022



# WaFd Bank Executive Management Committee



Brent Beardall

President and Chief Executive

Officer



Kelli Holz EVP Chief Financial Officer



Cathy Cooper EVP Chief Consumer Banker



James Endrizzi

EVP Chief Commercial

Banker



Kim Robison

EVP Chief Operating Officer



Ryan Mauer EVP Chief Credit Officer

# WaFd Bank Demographics

Our markets are among the most desirable in the US and create a foundation for loan growth without excessive risk

State	Number of Branches	Company Deposits in Market (\$000)	Deposit Market Share (%)	Percent of National Franchise (%)	Total Population 2023 (Actual)	Population Change 2010-2023 (%)	Projected Population Change 2023-2028 (%)	Median HH Income 2022 (\$)	Projected HH Income Change 2022-2027 (%)
Washington	72	7,347,752	3.06	43.9	7,863,719	16.94	4.33	89,976	15.87
Oregon	36	2,779,517	2.68	19.2	4,295,710	12.13	3.45	75,279	15.18
Arizona	28	1,544,363	0.74	10.3	7,380,760	15.47	3.76	71,447	16.88
New Mexico	19	1,300,023	2.93	8.2	2,120,216	2.96	0.74	58,342	13.27
Idaho	22	1,015,195	2.47	6.9	1,941,205	23.83	5.79	68,632	14.75
Utah	9	949,557	0.70	4.8	3,408,723	23.33	5.04	87,338	16.23
Nevada	9	504,855	0.47	3.3	3,198,164	18.43	3.95	70,540	11.48
Texas	5	518,773	0.05	3.4	30,065,904	19.57	4.14	71,347	11.18
Totals:	200	15,960,035		100	60,274,401				
Weighted Average						15.64	3.92	79,775	15.27
Aggregate: National					334,500,069	8.34	2.14	73,503	13.37

Deposit market share and precent of national franchise are from the FDIC's Summary of Deposit reports and is as of 09/30/2022. All other data is as of 12/31/2022.

# Vision 2025

### **Our Objective:**

A highly-profitable, digital-first bank that leverages data to anticipate financial needs and empower our clients by creating frictionless experiences across all interactions and devices.

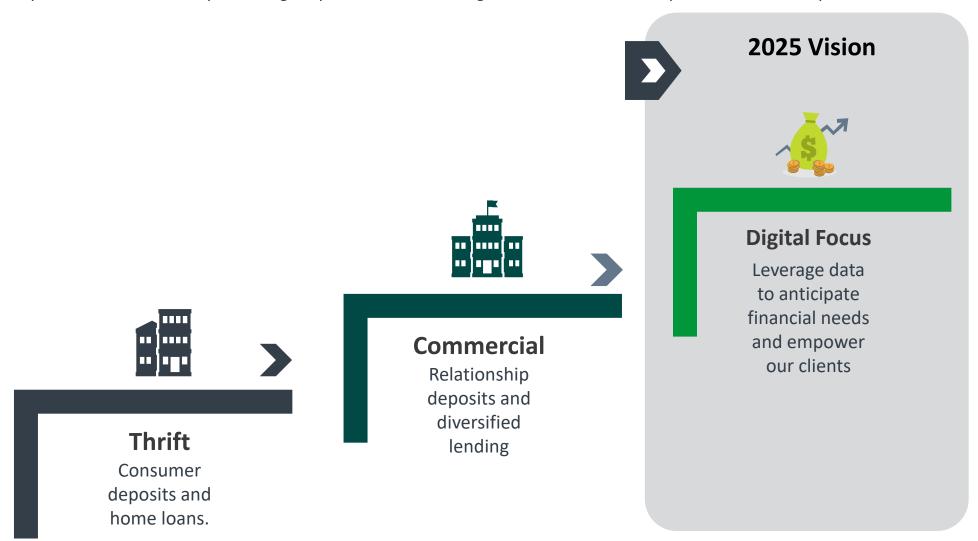
#### Our Values:

Integrity, Teamwork, Ownership, Service, Simplicity & Discipline



### **Evolution of Our Franchise**

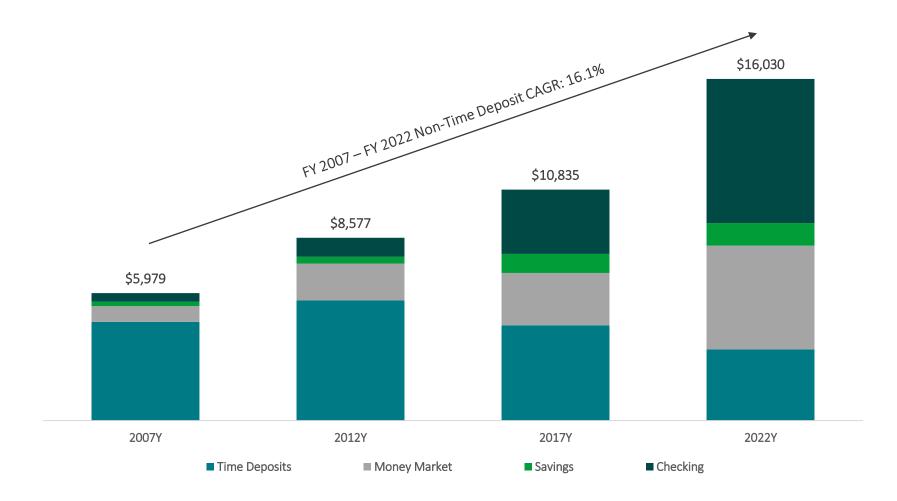
10 years of investment has put us on glide path to an even stronger balance sheet and deeper client relationships





# WAFD's Evolution from Thrift to Bank Funding

\$ in millions



Note: Balances as of fiscal year ending September 30.

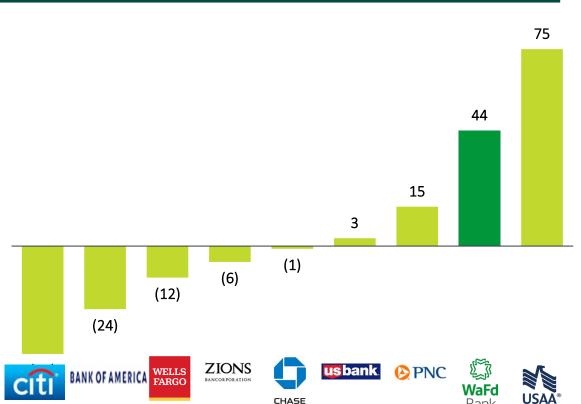


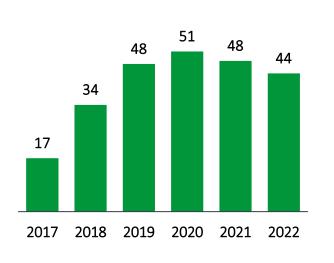
# Net Promoter Score Approaching Best in Class

Our investments in customer service, usability and technology are translating into high customer satisfaction levels







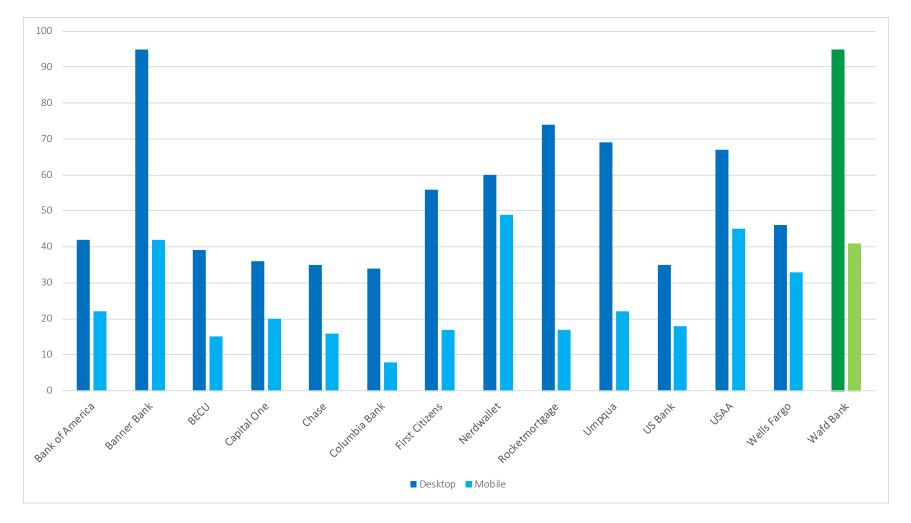






# Speed Matters – Website Is the New Storefront

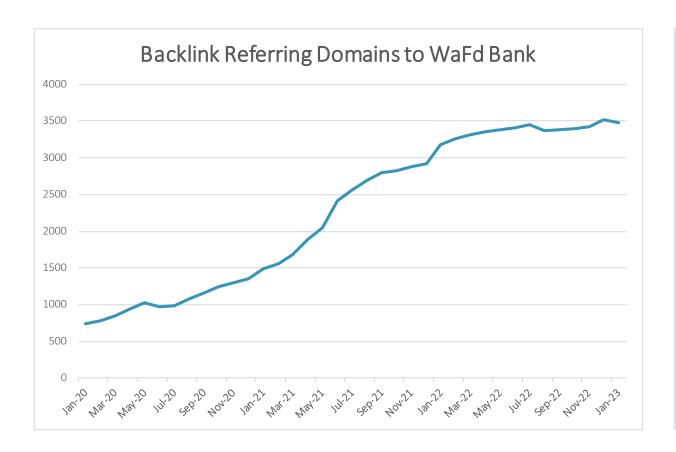
New wafdbank.com Google page speed scores







### Getting Customers to Your Website is Mission Critical



WaFd Bank's online presence and domain authority have been growing significantly year over year.

The number of referring domains has seen consistent increase over time – 368% from January 2020 to January 2023.



### Commitment to ESG & Diversity

We believe our enduring franchise comes from core principles focused on helping the neighborhoods we serve and creating longterm value for all stakeholders led by a Board, management and employee base that bring together a diversity of backgrounds

#### Board Composition<sup>1</sup>

Gender Identity	Female	Male	Not Disclosed
Directors	2	7	1
Demographic Background			
African American or Black		2	
Hispanic or Latinx	1		
Asian		1	
White	1	4	
Not Disclosed			1

#### **ESG & Diversity Policy Highlights**

Our Corporate Social and Environmental Responsibility Policy flows from WaFd Bank's core principles, which are:





#### **Community Development**

Over \$203 million dollars invested towards community development lending and affordable housing investments



#### Volunteerism

WaFd employees participated in 8,179 volunteer hours in support of more than 447 organizations and initiatives



#### Washington Federal Foundation

The Washington Federal Foundation awarded 218 grants to local community organizations totaling \$705 million for the fiscal year



#### United Way Matching Campaign

WaFd Bank matches employee contributions made to United Way agencies in all eight states. In fiscal year 2022 pledges from colleagues were \$402,109. WaFd matched \$327,375 for a total of \$729,484

<sup>&</sup>lt;sup>1</sup> Based on self-identification <sup>2</sup> As of 9/30/22



### Loan Growth – Through Different Interest Rate Environments

\$ in millions.





- C&I and Commercial Real Estate loans made up 78% of all originations in 2022 compared to 49% in 2014
- Mortgage and Consumer Loans are largely holding flat in the current rate environment

#### **Loan Growth**

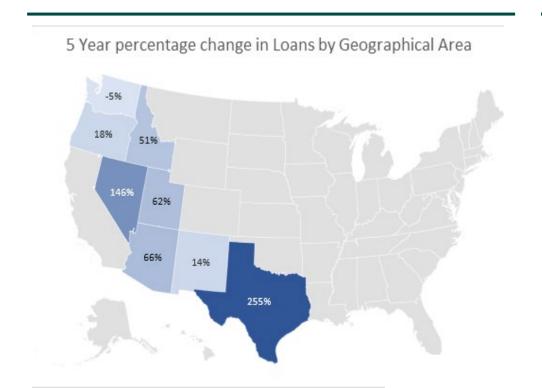


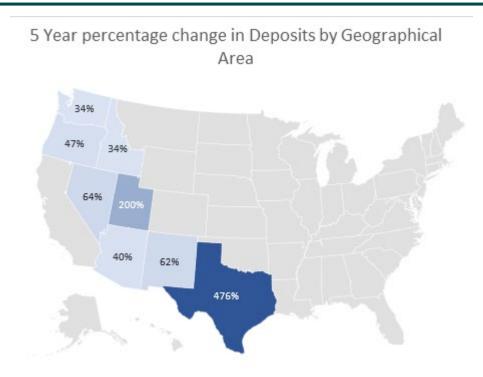
- Mortgage and Consumer loans 40 % of total net loans
- Commercial loans growing fastest over last eight years
- Office Building loans make up 5% of Net loans. Avg LTV for Office Buildings are 52%



### 5 Year Change by Percentage in Each Geographical Area

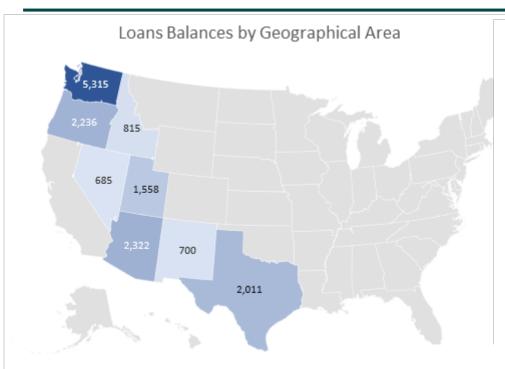
From September 30, 2017, to September 30, 2022

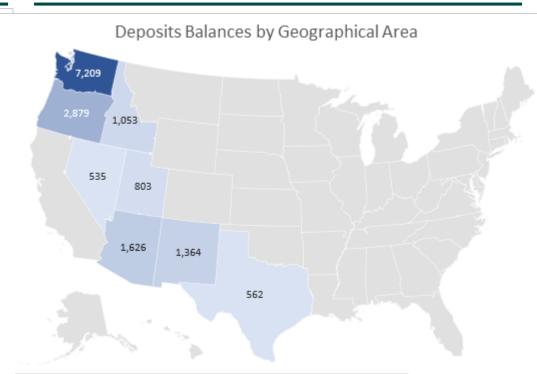




# Loan and Deposit Balances by Geographical Area

As of September 30, 2022 \$ In Millions



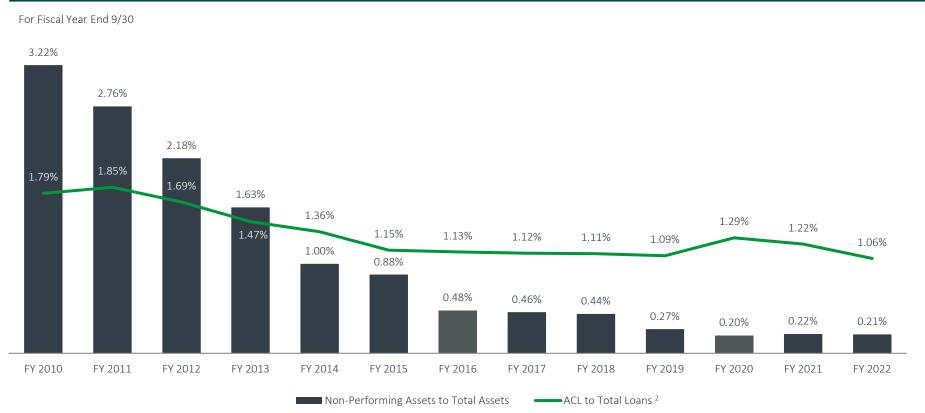


# Non-Performing Assets Near Record Lows

We have retained a strong ACL while NPAs have declined since 2010

- ACL at 12/31/2022 amounted to \$176.8 million, representing 457% of total NPAs <sup>1</sup>
- Non-performing assets \$38.6 million as of 12/31/2022

#### Non-Performing Assets to Total Assets and ACL to Total Loans <sup>1</sup>



<sup>&</sup>lt;sup>1</sup> ACL to Total Loans does not include ACL related to unfunded commitments of \$32.5 million.

<sup>&</sup>lt;sup>2</sup> Effective October 1, 2020, the Company implemented FASB's Current Expected Credit Loss (CECL) Standard



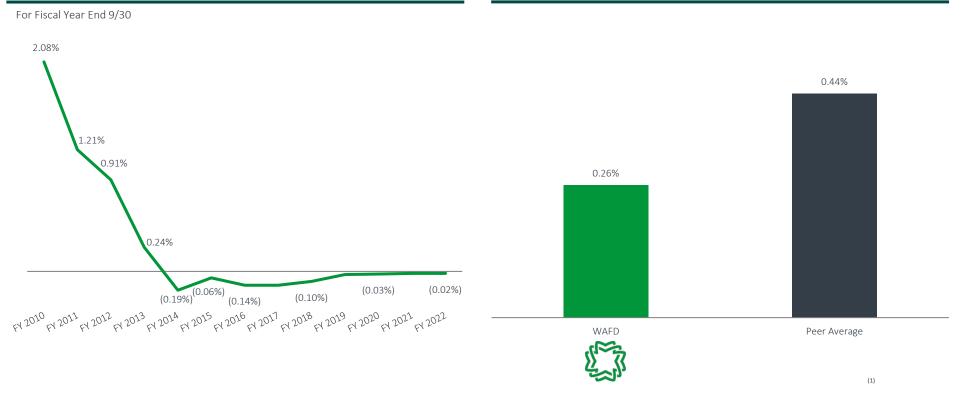
# **Strong Credit Quality**

#### Strong Credit Quality Characterized by Limited Charge-Offs

- Net Recoveries since 2013 total \$74.8 million
- The Bank continues to work \$50 million of loans previously charged off
- 9 Consecutive years of Net Recoveries

#### **Net Loan Charge-offs (Recoveries)**

Average NCOs Per Year – Last 20 Years



Source: SNL Financial, Company Filings

<sup>&</sup>lt;sup>1</sup> Peers represent Proxy Peers as specified in the Company's latest Proxy Statement



# Net Loan Portfolio Average Current LTV

As of December 31, 2022 \$ In Thousands

			Average	% with	Avg LTV
			Current	Current	when
	Net Balance	% of Loans	LTV	LTV >75%	above 75%
Multifamily	2,683,435	16%	49%	4%	82%
CRE - Office	840,578	5%	52%	6%	76%
CRE - Other	2,345,349	14%	44%	2%	79%
CRE Construction - Multifamily	993,310	6%	52%	3%	86%
CRE Construction - Other	618,056	4%	39%	9%	78%
C&I	2,557,393	15%	NA		
SFR	5,942,203	35%	55%	19%	79%
SFR Custom Construction	405,063	2%	61%	24%	79%
Other	608,201	4%	NA		
	16,993,588	100%			



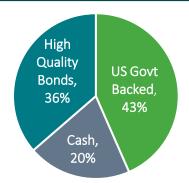
### Significant Liquidity and High-Quality Securities Portfolio

High quality, \$3.2 billion cash and investment portfolio with \$9.8 billion remaining collateral and lines as a source of additional potential liquidity

#### **Cash & Securities / Total Assets**



#### Cash and Securities Composition <sup>2</sup>



Total Cash and Securities: \$3.2Bn <sup>2</sup> Cash and Securities / Total Assets: 15% <sup>2</sup>

Source: SNL Financial, Company Filings

<sup>1</sup> Peers represent Proxy Peers as specified in the Company's latest Proxy Statement

<sup>2</sup> As of 12/31/2022

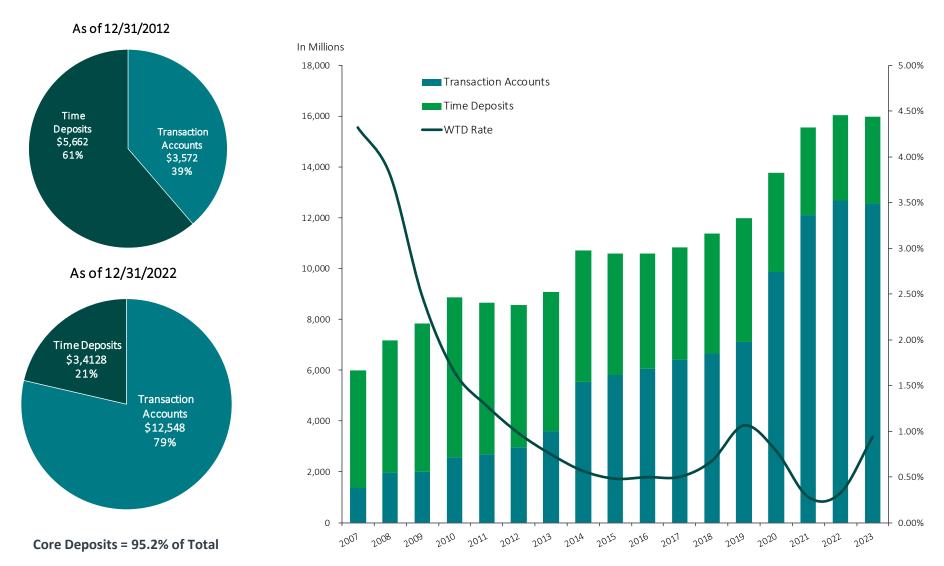
As of 12/31/2022, WAFD maintains over \$3.2bn of balance sheet liquidity.

- Cash and Securities is 15% of assets
- Investment Portfolio targets low credit risk / moderate duration
- 64% Cash, US Government-backed Agency Bonds and MBS <sup>2</sup>
- Yield on the Investment Portfolio is 3.75%



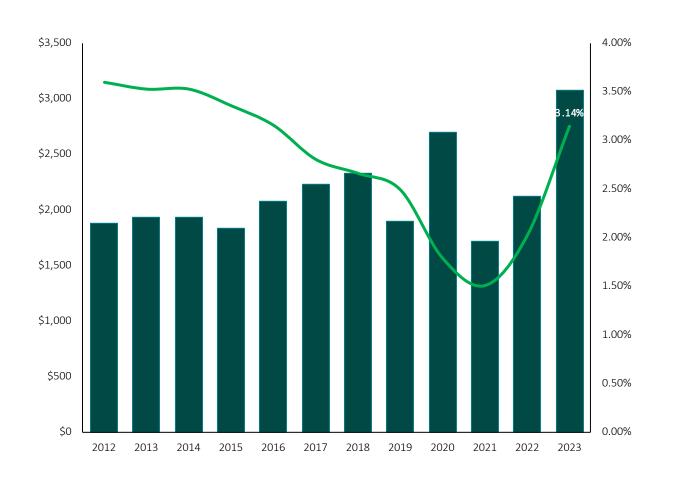
# **Deposit Trends**

Shifting away from time deposits in favor of transaction accounts. Checking accounts now make up 44%.



# **Borrowings Outstanding & Weighted Rate**

Borrowings are 100% FHLB and are used in part to manage interest rate risk. Current period increase reflects increased use of short-term borrowings to fund loan growth. Rates have increased with market rates. Increase in borrowings for 2020 was from locking in \$1 billion of funding at a fixed rate of 66 bps for 10 years.

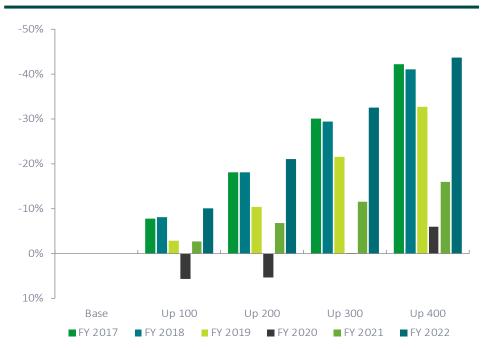


#### FHLB Effective Maturity Schedule Amount \$ million Rate Within 1 year: \$1,975 4.31% \$ 200 4.76% 1 to 3 years: 1.87% 3 to 5 years: 100 800 0.65% 5+ years:

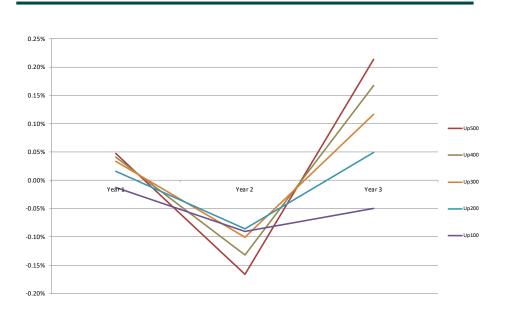
### **Balanced Interest Rate Risk**

Interest Rate Risk is well managed and skewed toward the upside in the current environment given asset sensitivity





#### **Net Interest Margin Sensitivity vs. Base Case**



#### IRR measures as of Dec 31, 2022:

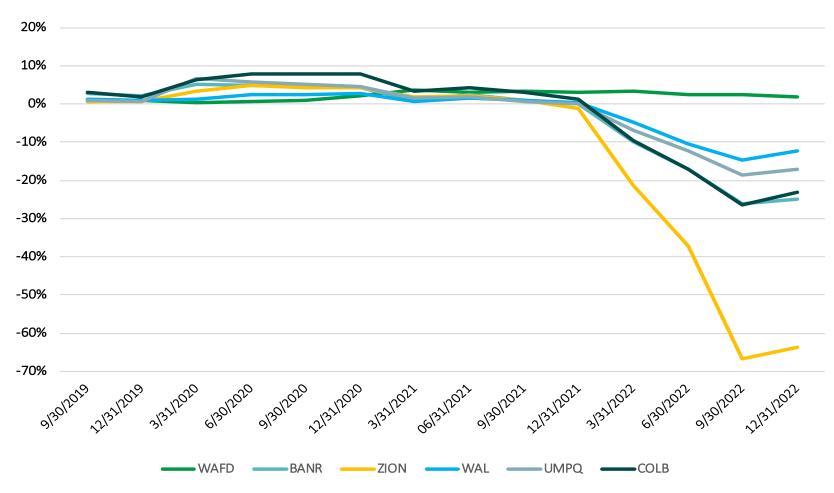
- Net Interest Income (NII) would increase by .44% in +200 bps immediate and parallel shock
- Net Portfolio Value after +200bps shock is 23% lower (\$662mm) and at \$2.17 billion would be 11.2% of total assets

Scenarios assume no management actions taken. Flattening/inverted rates with short term up more than long term would result in a larger negative affect.



### **AOCI vs our Peers**

#### Total Accumulated Other Comprehensive Income as a percent of Equity





# **Income Statement Comparison**

	Three Months Ended,			
	12/31/2022	<u>12/31/2021</u>	\$ Change	% Change
INTEREST INCOME				
Loans	\$ 203,946	\$ 138,509	\$ 65,437	47.2%
Mortgage-backed securities	10,613	4,792	5,821	121.5%
Investment securities and cash equivalents	18,860	7,139	11,721	164.2%
	233,419	150,440	82,979	55.2%
INTEREST EXPENSE				
Customer accounts	31,646	8,461	23,185	274.0%
FHLB advances and other borrowings	18,974	7,843_	11,131_	141.9%
	50,620	16,304	34,316	210.5%
NET INTEREST INCOME	182,799	134,136	48,663	36.3%
Provision (release) for credit losses	2,500	500	2,000	
Net interest income after provision(reversal)	\$ 180,299	\$ 133,636	\$ 46,663	34.9%

# **Income Statement Comparison**

	Three Months Ended,						
	<u>12/</u>	/31/2022	<u>12</u>	<u>/31/2021</u>	\$ CI	nange	% Change
OTHER INCOME	\$	14,024	\$	18,681	\$	(4,657)	-24.9%
OTHER EXPENSE							
Compensation and benefits		49,070		47,425		1,645	3.5%
Occupancy		10,102		10,090		12	0.1%
FDIC insurance		3,675		3,100		575	18.5%
Product delivery		4,621		4,721		(100)	-2.1%
Information technology		12,329		11,421		908	8.0%
Other expense		12,481		12,856		(375)	-2.9%
		92,278		89,613		2,665	3.0%
Gain (loss) on REO		(112)		562		(674)	-119.9%
Income before income taxes		101,933		63,266		38,667	61.1%
Income taxes		22,424		12,985		9,439	72.7%
NET INCOME	\$	79,509	\$	50,281	\$	29,228	58.1%
Dividends on preferred stock		3,656		3,656		0	
Net Income available to common shareholders	\$	75,853	\$	46,625	\$	29,228	62.7%

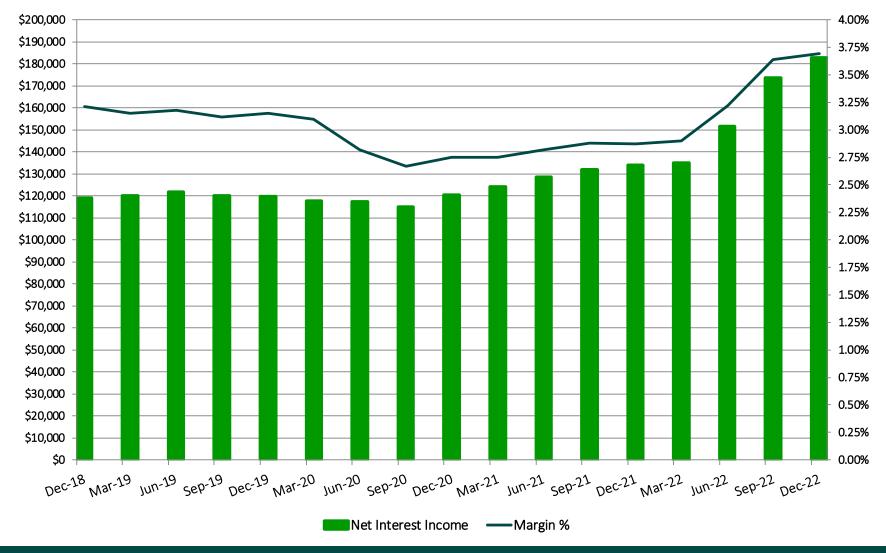
Efficiency Ratio of 46.78% for YTD fiscal year 2023 down from 58.64% for the same period of the prior year.

Effective tax rate year to date ended December 2022 is 22.0% compared to 21.52% from the same period ended December 2021



### Net Interest Income and Net Interest Margin

Net interest income in thousands.



# Net Income and Common Earnings Per Share

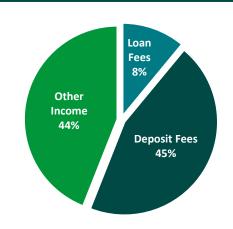
**Annual** Quarterly



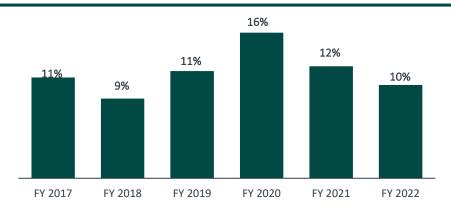
### Non-Interest Income

Diverse sources of Non-Interest Income provide steady growth and balance our revenue profile

#### Non-Interest Income for Quarter-Ended 12/31/2022



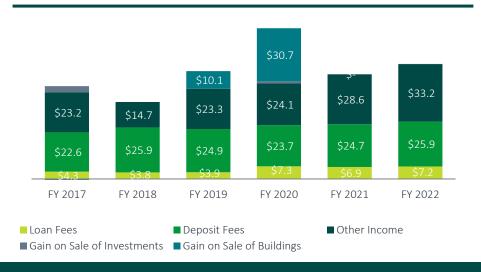
#### Non-Interest Income / Total Loan Revenue



#### Other Income includes:

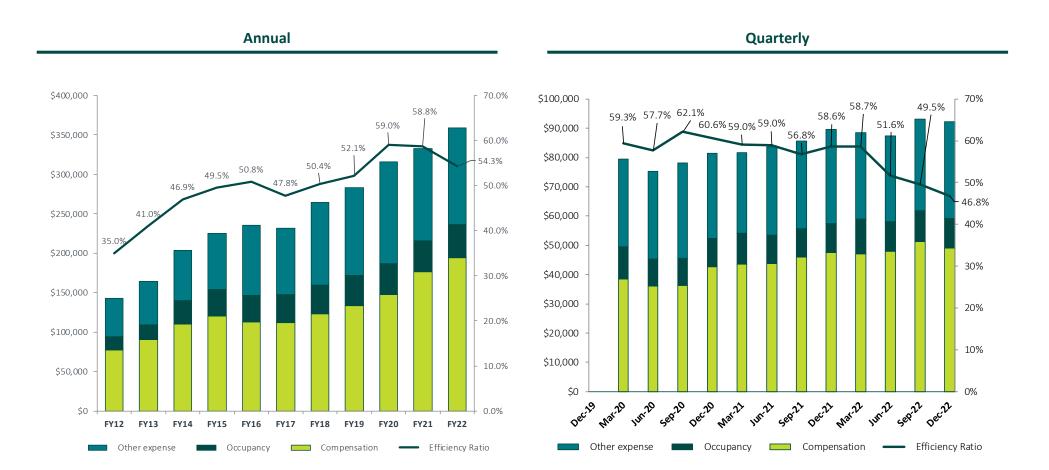
- BOLI income
- Rental income
- Gains on property sales
- WAFD Insurance Income
- Income on equity method investments

#### Non-Interest Income Over Time (\$MM)

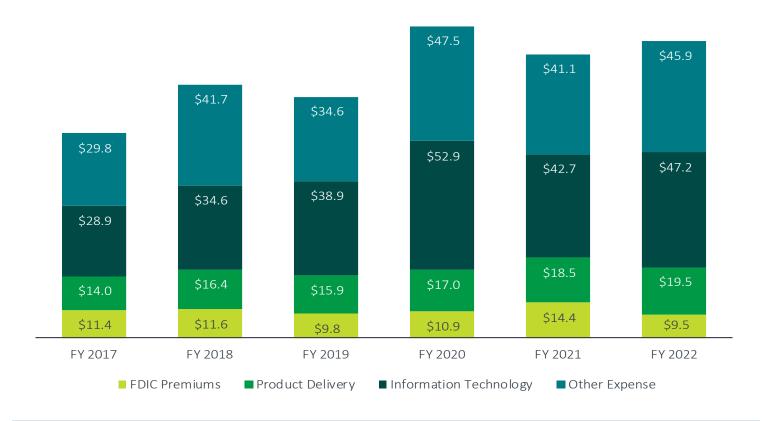


### Non-Interest Expense Over Time

Annual and Quarterly - Expenses in millions



# Breakout of Other Expense

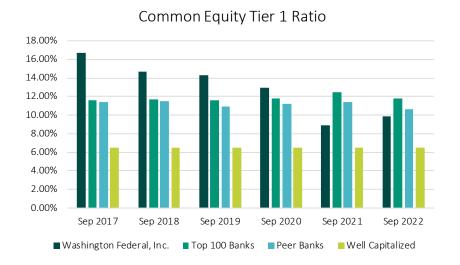


#### Other Expense includes:

- FDIC Premiums
- Product Delivery
- Information Technology
- Miscellaneous 'Other' line-item expenses include professional services, marketing and administrative costs.

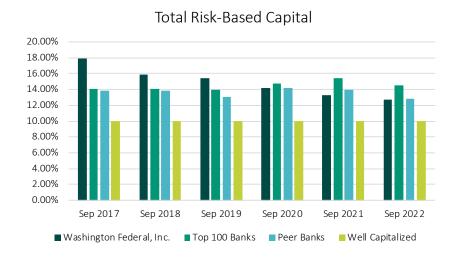


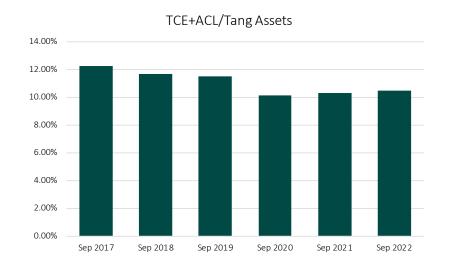
# **Capital Ratios**



WAFD does not seek to maximize leverage.

Rather, we aspire to be the bank that can
best weather the next storm on the horizon.





Source: SNL Financial, Company Filings

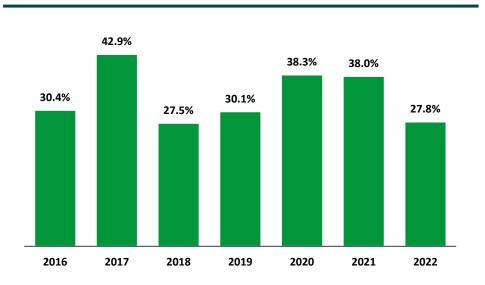


### Returning Capital to Shareholders

#### **Return of Income to Common Shareholders**

#### Common Dividend as a % of Net Income

	Net Income	Stock Buyback & Dividends	Percent of Income returned to Shareholders
2015	\$160,316	\$177,791	111%
2016	\$164,049	\$137,808	84%
2017	\$173,532	\$172,892	100%
2018	\$203,850	\$220,246	108%
2019	\$210,256	\$187,163	89%
2020	\$173,438	\$178,629	103%
2021	\$173,581	\$414,527	239%
2022	\$221,705	\$64,837	29%



# % Outstanding at

			70 Outstallallig at
	# of Shares	Wtd Price Paid	beginning of the year
2015	5,841,204	\$21.70	6%
2016	3,867,563	\$22.72	4%
2017	3,137,178	\$31.36	3%
2018	4,865,357	\$33.74	6%
2019	4,065,352	\$30.46	5%
2020	3,339,530	\$33.58	4%
2021	10,810,113	\$32.25	14%
2022	92,774	\$35.14	0.1%

#### **Recent Capital Activities**

- Current cash dividend of \$0.24 provides a yield of 2.84% based on the current stock price
- Since 2013, 47 million shares repurchased which is 44% of total outstanding shares as of 9/30/2012
- 3.7 million shares remaining in buyback authorization
- During the 3<sup>rd</sup> and 4<sup>th</sup> Fiscal Quarters of 2021, the Company used additional proceeds from the preferred stock issuance to repurchase 7,952,529 shares of common stock.



### Stock Price & Book Value Per Share



#### As of 12/31/2022:

Book Value per Share \$30.96

Price to BV: 1.08

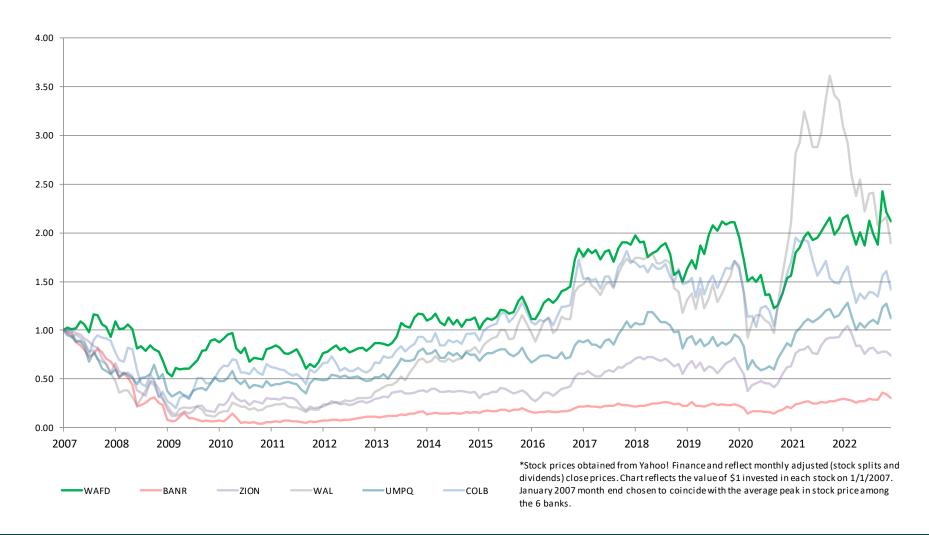
Tangible Book Value per Share \$26.249

Price to TBV: 1.28



# Perspective through the last Credit Cycle

Stock Performance Comparison as of 12/31/2022



















**EXCLUSIVE BANK OF SOUNDERS FC AND THE SEATTLE KRAKEN** 

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