



D.A. Davidson Bank Tour, Seattle August 13, 2019

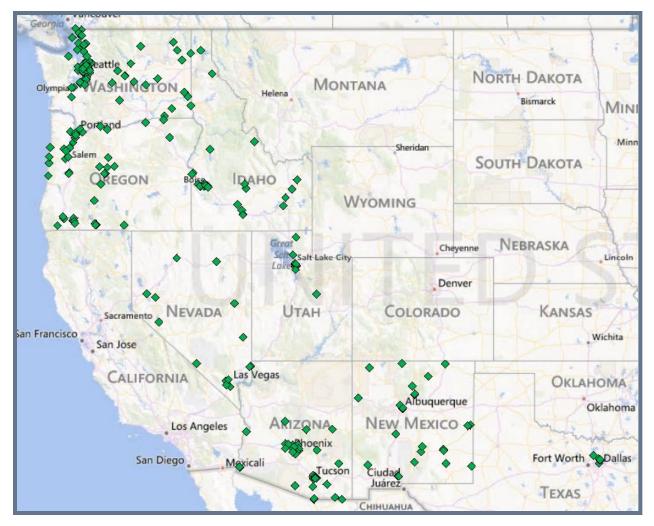


This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements are based upon the current beliefs and expectations of Washington Federal's management and are subject to significant risks and uncertainties. The forward-looking statements in this presentation speak only as of the date of the presentation, and Washington Federal assumes no duty, and does not undertake, to update them. Actual results or future events could differ, possibly materially, from those that we anticipated in these forward-looking statements.

### **WAFD Bank Profile**

- Established in 1917; IPO in 1982;
- National Bank Charter OCC, Fed, CFPB Regulated
- 2<sup>nd</sup> Largest Bank Headquartered in the Pacific Northwest
- 235 Branches
- Consumer & Commercial Banking
- Strong Capital, High Asset Quality, Low-Cost Provider
- Portfolio Mortgage Lender
- Profitable every year since 1982
- Interest rate risk Management well controlled
- 146 consecutive quarterly cash dividends
- 13,621% Total shareholder return since IPO (as of 6/30/2019)





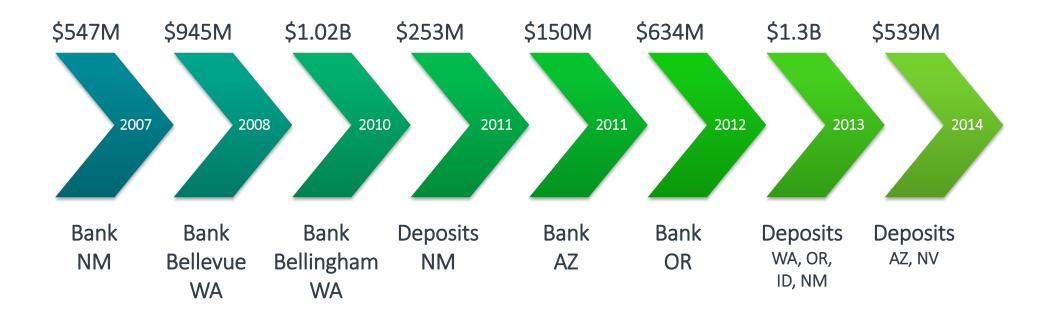
Washington Federal Bank	NASDAQ: WAFD
Headquarters	Seattle, WA
President & Chief Executive Officer	Brent Beardall
Chief Financial Officer	Vince Beatty
Assets	\$16.47 billion
Deposits	\$11.8 billion
Stockholder Equity	\$2.0 billion
Branches	235
Footprint	8 states
ATMs	293
Employees	1,962
Efficiency Ratio YTD	51.76%
Founded	1917

Statistics as of June 30, 2019

# **WAFD Bank Demographics**

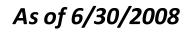
State	Number of Branches	Company Deposits in Market (\$000)	Deposit Market Share (%)	Percent of National Franchise (%)	Total Population 2019 (Actual)	Population Change 2010-2019 (%)	Projected Population Change 2019-2024 (%)	Median HH Income 2019 (\$)	Projected HH Income Change 2019-2024 (%
Washington	80	5,358,165	3.69	52.3	7,572,102	12.60	6.21	73,881	13.64
Oregon	46	2,323,471	2.38	16.2	4,223,212	10.24	5.83	63,573	12.24
Arizona	31	1,345,576	0.92	10.6	7,164,191	12.08	5.93	59,084	10.11
New Mexico	27	1,005,875	2.75	7.6	2,091,198	1.55	0.91	49,684	7.88
Idaho	24	863,157	3.13	7.1	1,758,449	12.18	6.25	56,218	9.93
Nevada	11	353,807	0.49	3.0	3,075,507	13.88	6.87	59,826	8.95
Utah	10	373,564	0.44	2.3	3,179,999	15.06	7.12	72,420	12.89
Texas	6	176,555	0.01	0.9	28,959,501	15.17	6.95	61,384	6.03
Totals:	235	11,800,170		100	58,024,159				
Weighted Average						11.42	5.77	66,993	12.11
Aggregate: National					329,236,175	6.64	3.56	63,174	8.82

# **History of Acquisitions**



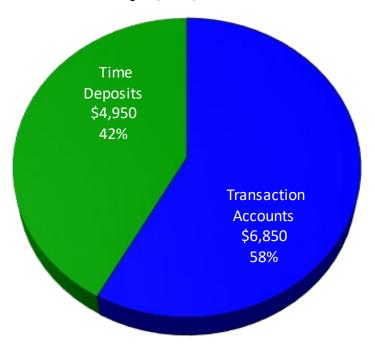
Since going public in 1982 we have successfully integrated 19 acquisitions

# **Deposit Mix**



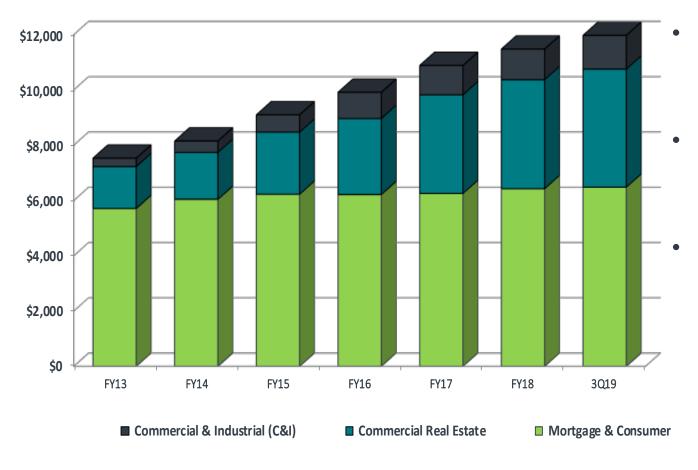


### As of 6/30/2019



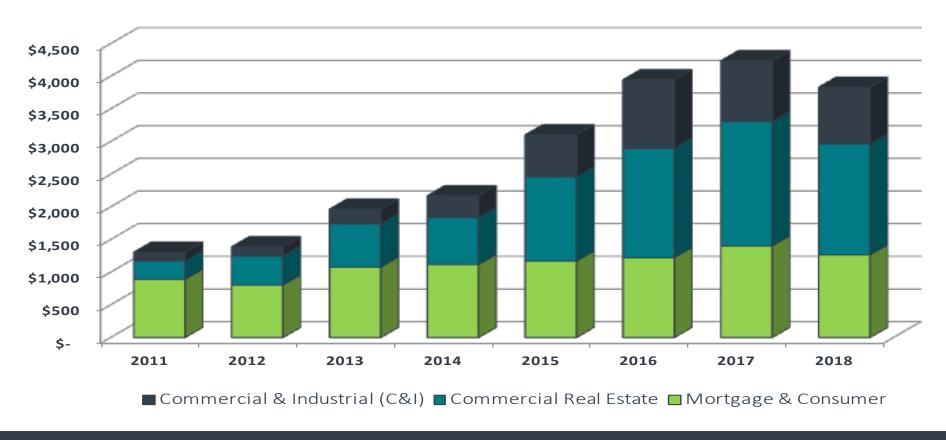
Core Deposits = 93.3% of Total

### Total Net Loans (in millions)



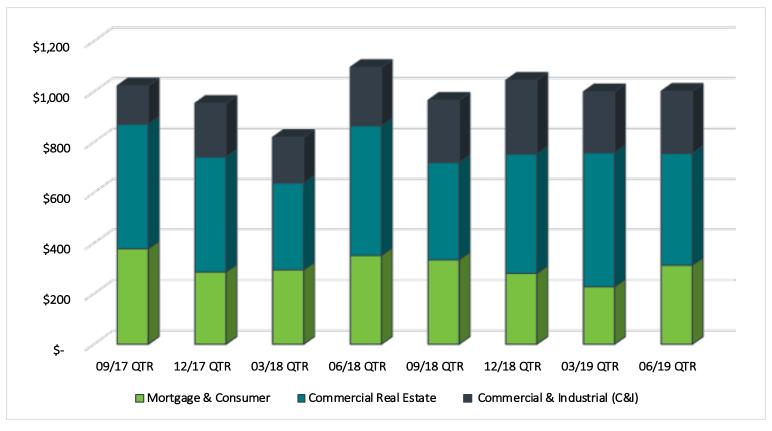
- Mortgage and Consumer are 54 % of total net loans
- Commercial segments growing fastest over last three years
- Will invest primarily in Commercial growth

## New Loan Originations (in millions)



- C&I and Commercial Real Estate loans made up 67% of all originations in 2018 (32% in 2011)
- Mortgage and Consumer Loans are largely holding flat in the rising rate environment
- 4.5% wtd Rate for new originations in 2018

## New Loan Originations (in millions)

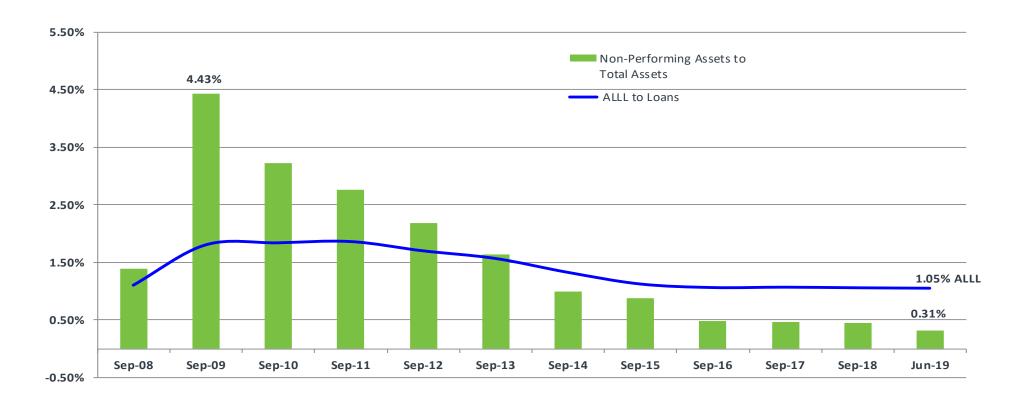


- Fiscal year to date originations are 6% higher than same period last year
- Commercial continues to invest in Staff and growing our reputation
- Mortgage and Consumer Loans fiscal year to

date originations are 12% lower than same period last year

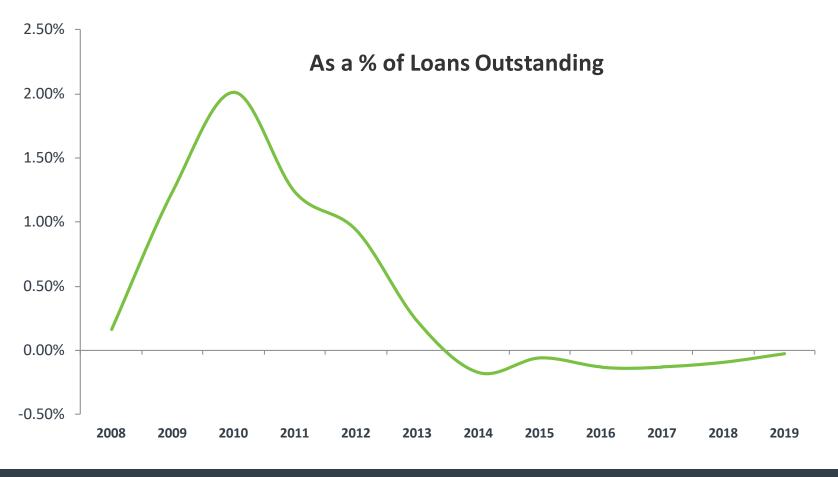
4.9% wtd rate for new originations in Q3 2019

### **Non-Performing Assets & Allowance Trends**



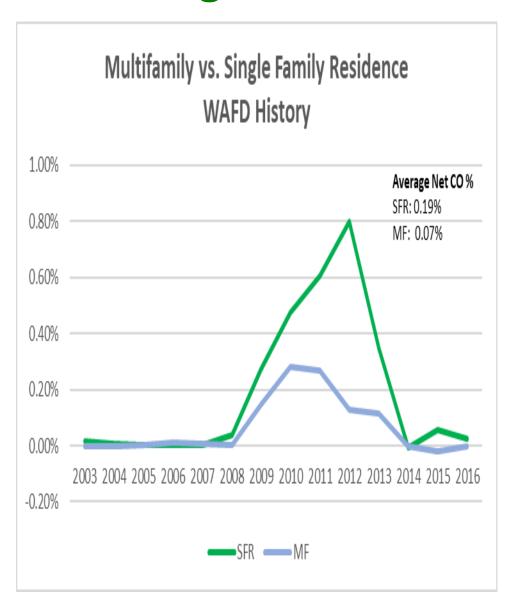
- Steady annual improvement in credit quality
- Non performing assets continue to decline as economic conditions improve
- Allowance for loan and lease losses trended down and now stabilized

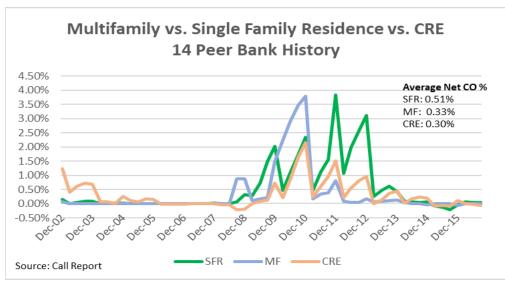
## **Net Loan Charge-offs (Recoveries)**

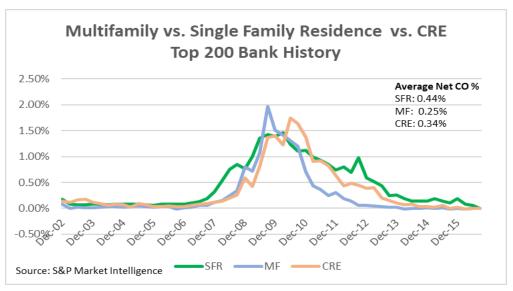


- Recoveries are not budgeted going forward but the Bank continues to work \$92 million of loans that were previously charged off
- Net Recoveries since 2013 total \$61 million

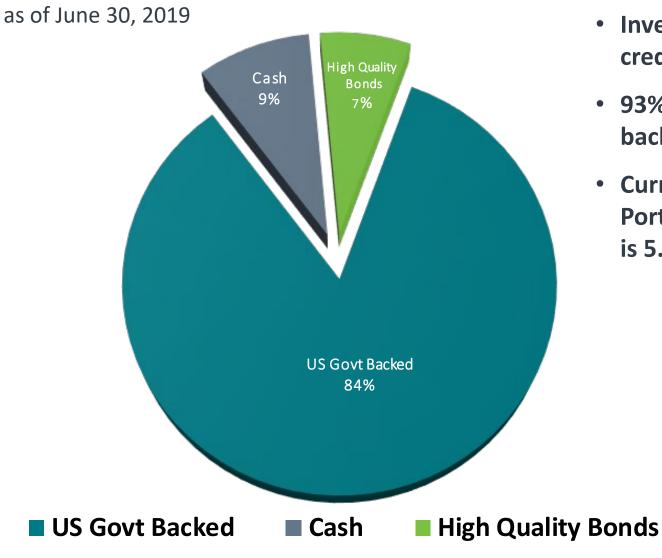
### **Net Charge-offs:**





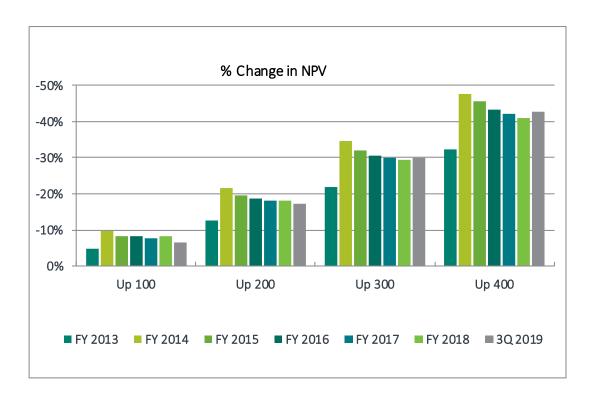


### **Cash and Investments**



- Investment Portfolio targets low credit risk / moderate duration
- 93% Cash, US Government backed Agency Bonds and MBS
- Current yield on the Investment Portfolio is 3.08% and duration is 5.2 years

### **Interest Rate Risk Sensitivity**

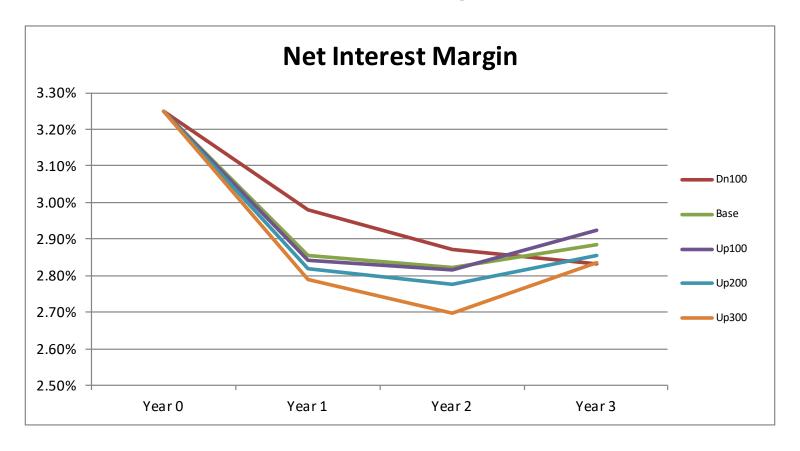


# IRR measures as of June 30, 2019:

- Net Interest Income (NII) would decrease by 1.65% in +200 bps immediate and parallel shock
- Net Portfolio Value after +200 bps shock is 17.3% lower at 12.58%

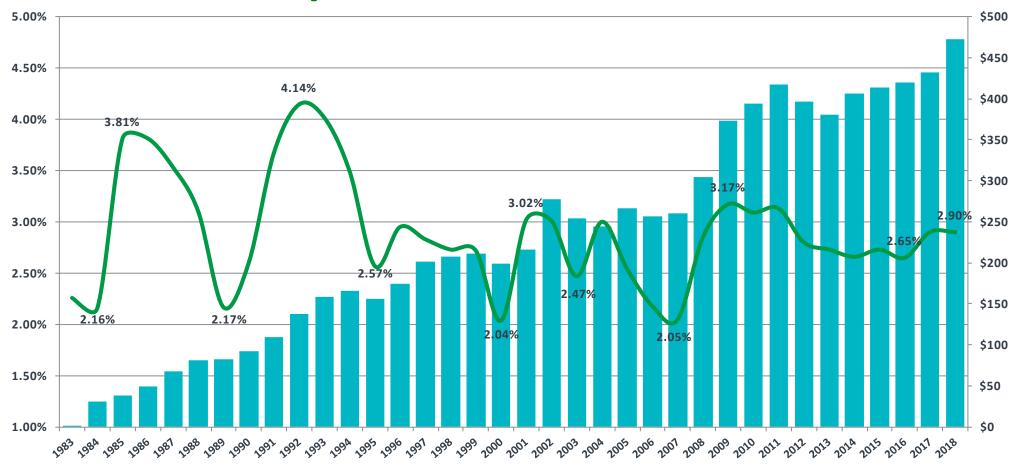
- These scenarios assume no management actions taken
- Flattening/inverted rates with short term up more than long term would have a larger negative impact

### **Interest Rate Risk Sensitivity**



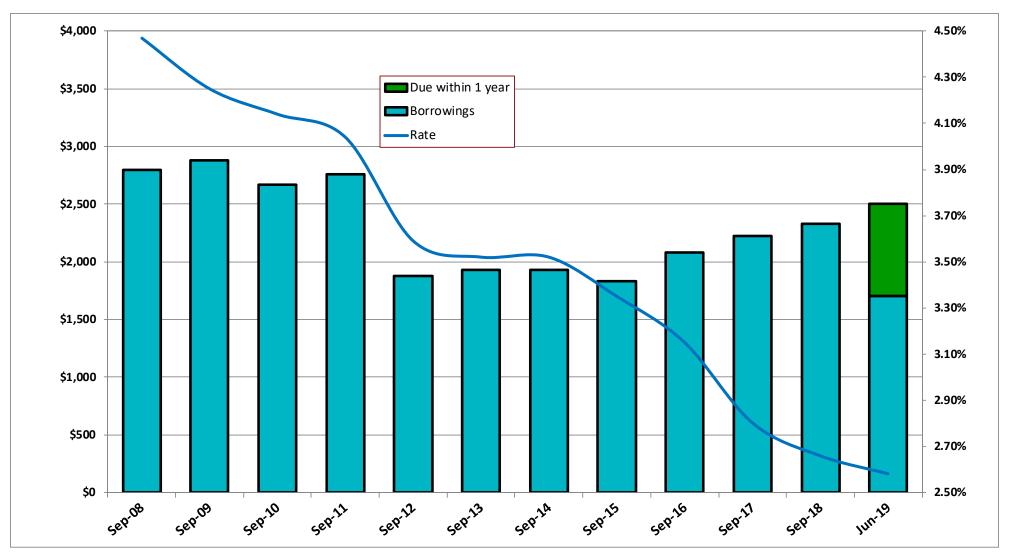
 These scenarios assume no management actions taken to proactively manage the balance sheet in the changing interest rate scenarios

### Interest Rate Spread vs Net Interest Income

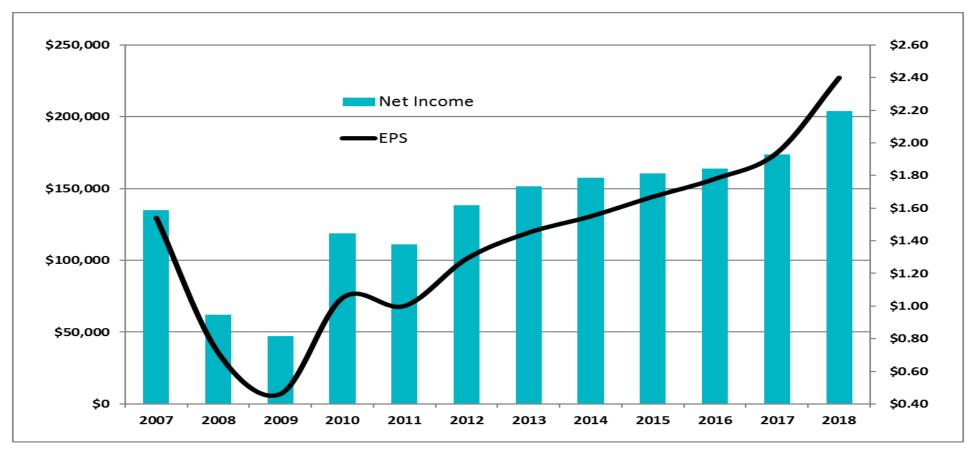


- Proactively managing interest rate risk has reduced spreads
- Objective is to grow the \$ amount of NII through the interest rate cycles
- Commercial loans are shorter in duration and often floating rate

## **Borrowings Outstanding**

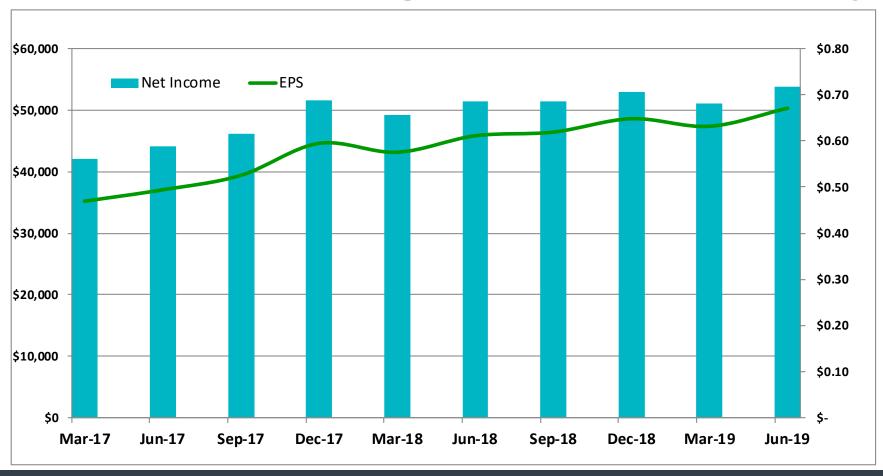


## **Net Income and Earnings Per Share - Annual**



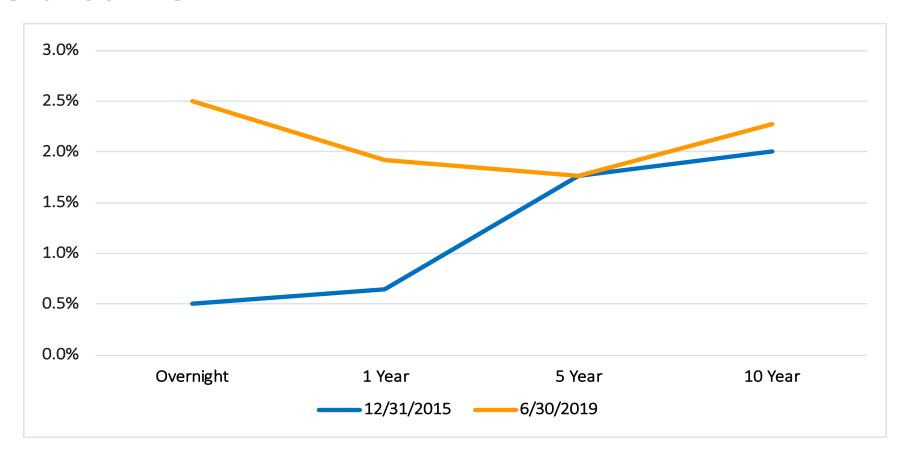
Net income and EPS increasing

## **Net Income and Earnings Per Share - Quarterly**



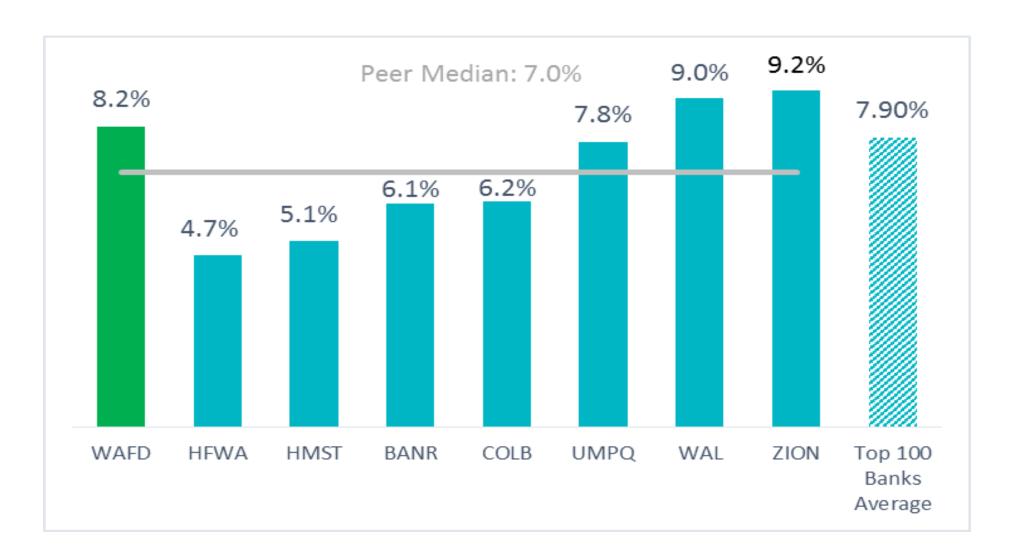
Net income and EPS increasing

### **Yield Curve**



Despite this flattening of the yield curve, net interest margin is unchanged at
 3.18% when comparing the quarter ended December 31, 2015 to June 30, 2019.

### Calendar 2018 Net Income/Market Cap



## **Income Statement Comparison**

	Fiscal YTD				
	6/30/2019	6/30/2018	\$ Change	% Change	
INTEREST INCOME					
Loans S	\$ 423,616	\$ 382,581	\$ 41,035	10.7%	
Mortgage-backed securities	57,254	52,588	4,666	8.9%	
Investment securities and cash equivalents	21,160	14,762	6,398	43.3%	
	502,030	449,931	52,099	11.6%	
INTEREST EXPENSE					
Customer accounts	88,576	49,939	38,637	77.4%	
FHLB advances and other borrowings	52,566	47,104	5,462	11.6%	
	141,142	97,043	44,099	45.4%	
NET INTEREST INCOME	360,888	352,888	8,000	2.3%	
Provision(reversal) for loan losses	250	50	200		
Net interest income after provision(reversal)	\$ 360,638	\$ 352,838	\$ 7,800	2.2%	

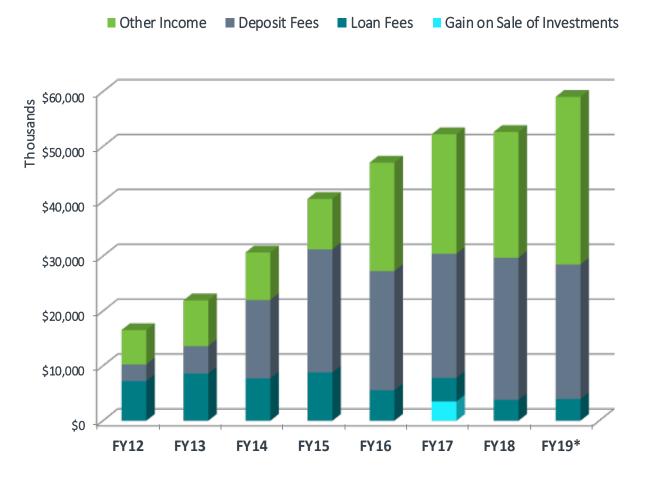
### **Income Statement Comparison**

	Fiscal YTD						
		6/30/2019	į	6/30/2018	\$ Cha	ange	% Change
OTHER INCOME	\$	45,861	\$	31,833	\$	14,028	44.1%
OTHER EXPENSE							
Compensation and benefits		100,954		92,467		8,487	9.2%
Occupancy		28,782		26,779		2,003	7.5%
FDIC Insurance		7,399		8,622		(1,223)	-14.2%
Product Delivery		11,478		11,977		(499)	-4.2%
Information technology		27,730		26,828		902	3.4%
Other Expense		34,194		28,032		6,162	22.0%
		210,537		194,705		15,832	8.1%
Gain (loss) on REO		1,481		(64)		1,545	-2414.1%
Income before income taxes		197,443		189,902		7,541	4.0%
Income taxes		39,549		37,567		1,982	5.3%
NET INCOME	\$	157,894	\$	152,335	\$	5,559	3.6%

Efficiency Ratio of 51.76% for YTD 2019 up from 49.51% for the prior year.

Effective tax rate for the nine months ended June 30, 2019 was 20.0% and is expected to be 21% for fiscal 2019

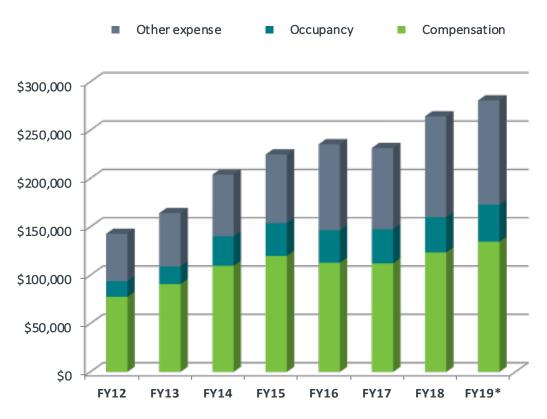
### Non Interest Income



- Non-Interest Income growth driven by deposit transaction fees + BOLI
- Strategic Objective to grow non-interest income

<sup>\*</sup> Annualized FY 2019

### **Expenses**



\* Annualized FY 2019

- Other expense includes marketing, printing, professional services, and regulatory fees
- 2016 Efficiency Ratio: 50.8%
- 2017 Efficiency Ratio: 47.8%
- 2018 Efficiency Ratio: 50.4%
- YTD 2019 Efficiency Ratio: 51.76%

### **BSA Improvements**

- BSA Consent order was issued in February 2018
- Recognized \$1.1 million in non-recurring BSA related costs during Q3 2019
- Management is committed to turning a weakness into a strength.
- Over 30 WAFD Employees ACAMS Certified.
- Over 65 FTE in our BSA team currently.

# **Capital Ratios**

	Sep 2015	Sep 2016	Sep 2017	Sep 2018	Jun 2019
Tangible Common Equity + Allowance for Loan Loss Reserve /Tangible Assets	12.36%	12.28%	12.24%	11.67%	11.37%
Common Equity Tier 1 Ratio	18.73%	17.32%	15.68%	14.55%	13.97%
Total Risk-Based Capital	19.98%	18.54%	16.91%	15.75%	15.14%

### **Capital Management**

WAFD does not seek to maximize leverage. Rather, we aspire to be the bank that can best weather the next storm on the horizon.

# **Returning Capital to Shareholders**

#### **Return of Income to Shareholders**

			Percent of
		Stock Buyback &	Income returned
	<b>Net Income</b>	Dividends	to Shareholders
2013	151,506	146,398	97%
2014	157,364	146,347	93%
2015	160,316	177,791	111%
2016	164,049	137,808	79%
2017	173,532	172,892	100%
2018	203,850	220,246	108%

% Outstanding at beginning of the

				beginning or t	,
	# of Shares	Wtd Price	<b>Paid</b>	year	
2013	6,315,196	\$	17.46		6%
2014	4,830,400	\$	21.59		5%
2015	5,841,204	\$	21.70		6%
2016	3,867,563	\$	22.72		4%
2017	3,137,178	\$	31.36		3%
2018	4,865,357	\$	33.74		6%

#### **Recent Capital Activities**

WAFD will pay its 146<sup>th</sup> consecutive quarterly cash dividend on August 9<sup>th</sup>

Current cash dividend of \$.21 provides a yield of 2.38% based on the stock price as of 8/12/19

During Q3 2019 the company repurchased 1,056,460 shares of common stock (1.3% of outstanding) at a weighted average price \$32.45

Since 2013, 32.3 million shares repurchased which is 30.5% of total outstanding shares as of 9/30/2012

8.5 million shares remaining in buyback authorization





We aspire to organically grow deposits by substantially increasing checking accounts while replacing wholesale borrowings and reducing CDs



2007-2018



1917-2007



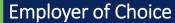
Thrift
Takes deposits
and make home
loans.

#### Commercial

Takes deposits and makes business and home loans

#### **Deposit Focus**

Leverage data to anticipate financial needs and empower our client's



Great work culture that attracts and retains superior employees





### Who do we want to be in 7 years?



A highly-profitable, digital-first bank that leverages data to anticipate financial needs and empower our clients by creating frictionless experiences across all interactions and devices.





- To be the most trusted and highly recommended bank in the markets we serve.
- How?
  - Technology that makes banking with WAFD simple, reliable and fast.
     Technology should enable a real-time understanding of our clients so we can anticipate their needs and risks
  - Relationships matter! We work proactively with our clients to find solutions.
  - A conservative balance sheet built to provide consistency for our clients and employees and flexibility in all economic conditions.

1,700 loan approvals

1,700

checking

account

openings

0% Interest

For 90 Days

5% Interest Through 12/31/2019

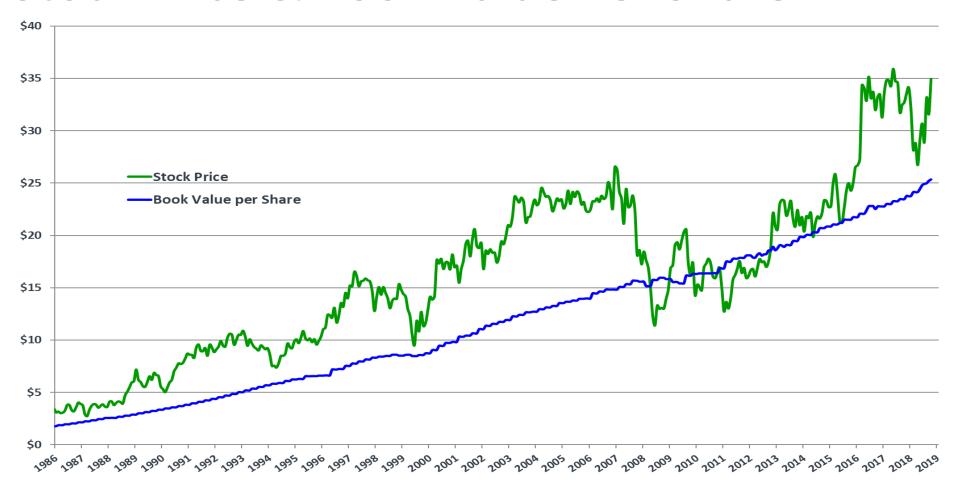
\$24 million available credit

10% Interest After 1/1/2020 with final payment by 12/31/2022



Washington Federal offered our neighbors who are Federal government employees a solution to help them through the government shutdown, whether they were currently a client or would like to be one.

### Stock Price & Book Value Per Share



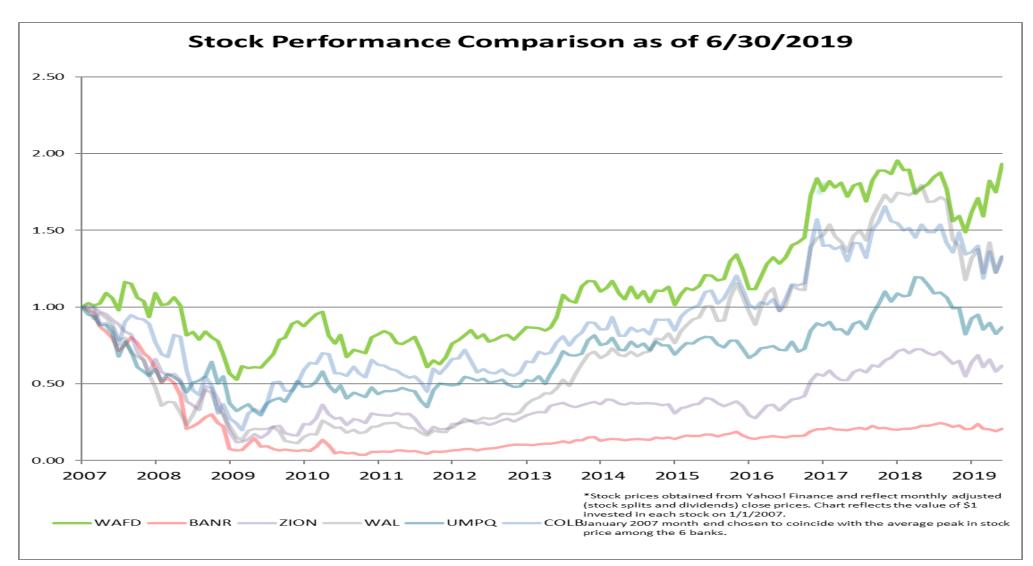
As of 6/30/2019:

**Book Value per Share \$25.35** Price to BV: 1.38

Price to TBV: 1.63

**Tangible Book Value per Share \$21.45** 

# Perspective through the last Credit Cycle









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