# Washington Federal. invested here.

#### Keefe, Bruyette & Woods

Winter Financial Services Conference February 14-15, 2019

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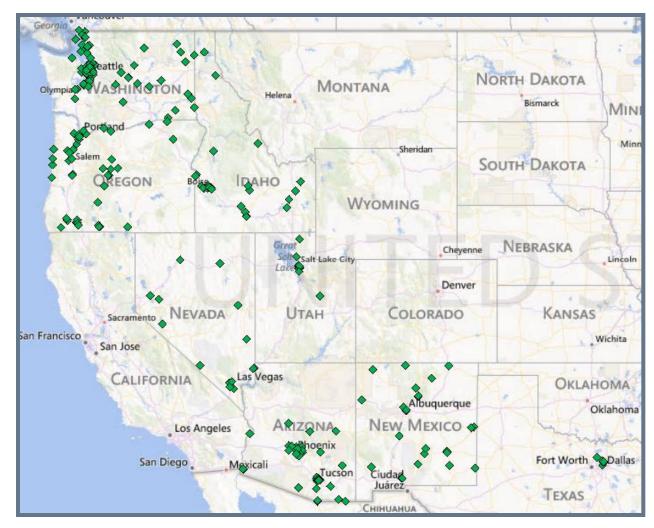


**IN AMERICA** 

# WAFD PROFILE

- Established in 1917; IPO in 1982;
- National Bank Charter OCC, Fed, CFPB Regulated
- 2<sup>nd</sup> Largest Bank Headquartered in the Pacific Northwest
- 235 Branches
- Consumer & Commercial Banking
- Strong Capital, High Asset Quality, Low-Cost Provider
- Portfolio Mortgage Lender
- Profitable every year since 1982
- Interest rate risk Management well controlled
- 143 consecutive quarterly cash dividends
- 11,294% Total shareholder return since IPO (as of 12/31/2018)

#### Washington Federal. invested here.

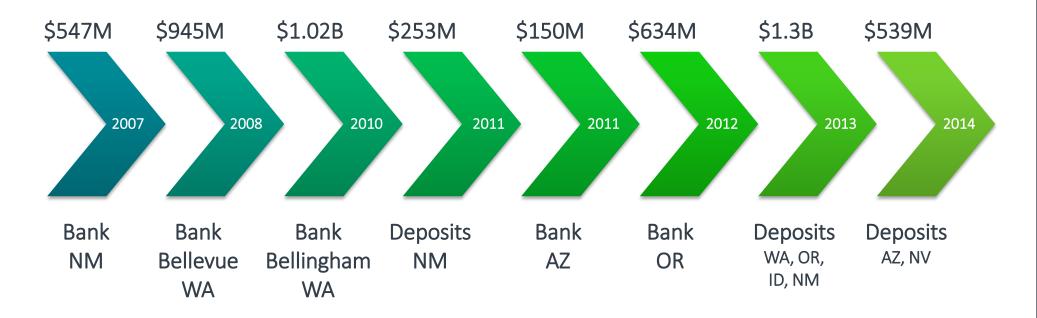


Washington Federal	NASDAQ: WAFD
Headquarters	Seattle, WA
President & Chief Executive Officer	Brent Beardall
Chief Financial Officer	Vince Beatty
Assets	\$16.19 billion
Deposits	\$11.56 billion
Stockholder Equity	\$1.98 billion
Branches	235
Footprint	8 states
ATMs	293
Employees	1,910
Efficiency Ratio YTD	51.9%
Founded	1917

# **WAFD Demographics**

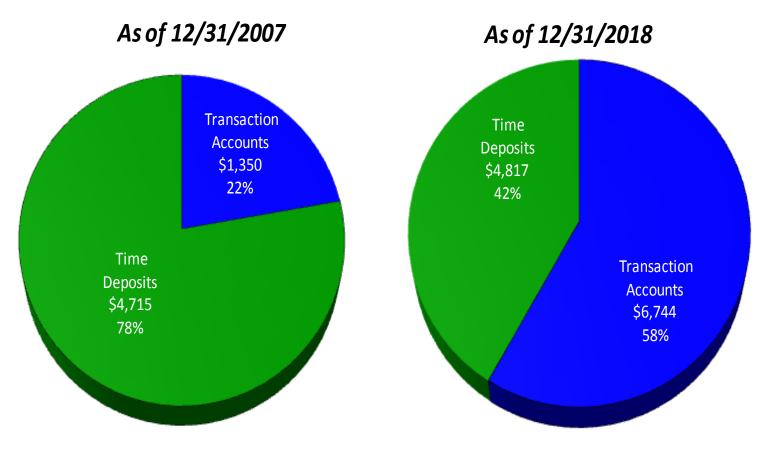
State	Number of Branches	Company Deposits in Market (\$000)	Deposit Market Share (%)	Percent of National Franchise (%)	Total Population 2019 (Actual)	Population Change 2010-2019 (%)	Projected Population Change 2018-2023 (%)	Median HH Income 2018 (\$)	Projected HH Income Change 2018-2023 (%)
Washington	80	6,106,095	3.69	52.4	7,572,102	12.60	6.21	73,881	13.64
Oregon	46	1,841,280	2.38	16.1	4,223,212	10.24	5.83	63,573	12.24
Arizona	31	1,216,157	0.92	10.6	7,164,191	12.08	5.93	59,084	10.11
New Mexico	27	876,497	2.75	7.6	2,091,198	1.55	0.91	49,684	7.88
Idaho	24	804,721	3.13	7.0	1,758,449	12.18	6.25	56,218	9.93
Nevada	11	345,744	0.49	3.0	3,075,507	13.88	6.87	59,826	8.95
Utah	10	270,681	0.44	2.3	3,179,999	15.06	7.12	72,420	12.89
Texas	6	100,517	0.01	0.9	28,959,501	15.17	6.95	61,384	6.03
Totals:	235	11,561,692		100	58,024,159				
Weighted Average						11.42	5.77	66,993	12.11
Aggregate: National					329,236,175	6.64	3.56	63,174	8.82

# **History of Acquisitions**



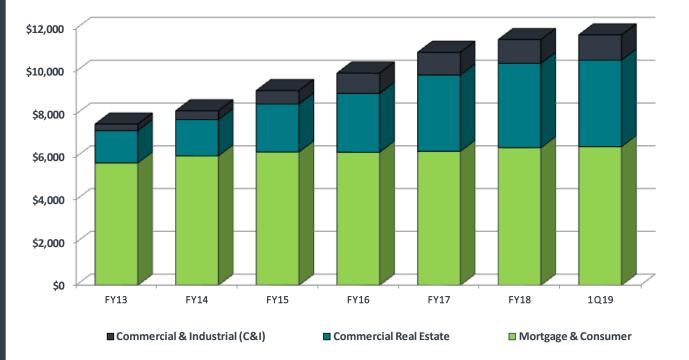
Since going public in 1982 we have successfully integrated 19 acquisitions

## **Deposit Mix**



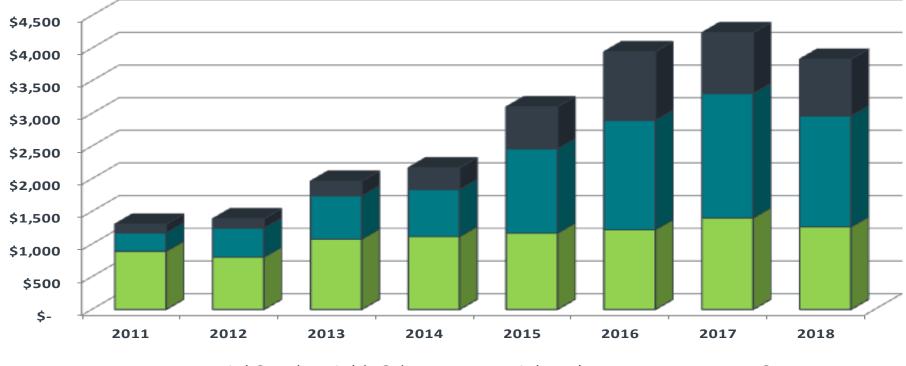
Core Deposits = 93.4% of Total

## Total Net Loans (in millions)



- Mortgage and Consumer are 55 % of total net loans
- Commercial segments growing fastest over last three years
- Will invest primarily in Commercial growth

## New Loan Originations (in millions)

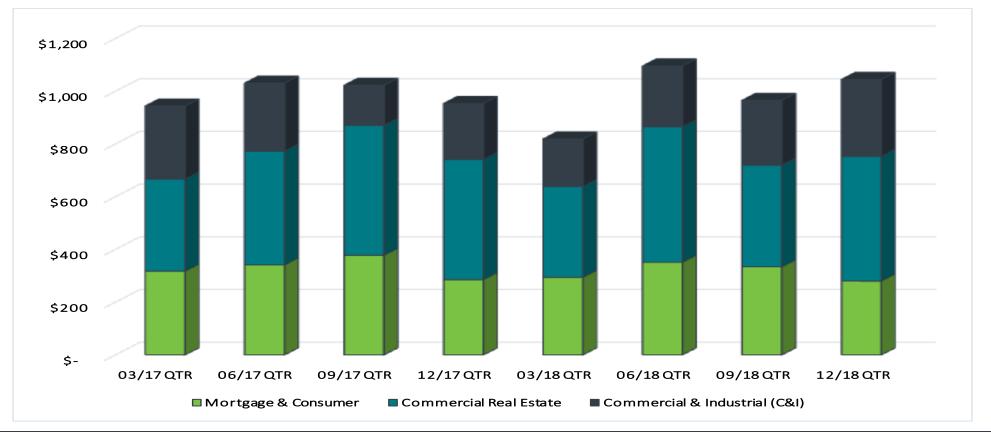


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Commercial & Industrial (C&I) Commercial Real Estate Dortgage & Consumer

- C&I and Commercial Real Estate loans make up 67% of all originations (32% in 2011)
- Mortgage and Consumer Loans are largely holding flat in the rising rate environment
- 4.5% wtd Rate for new originations in 2018

# New Loan Originations (in millions)

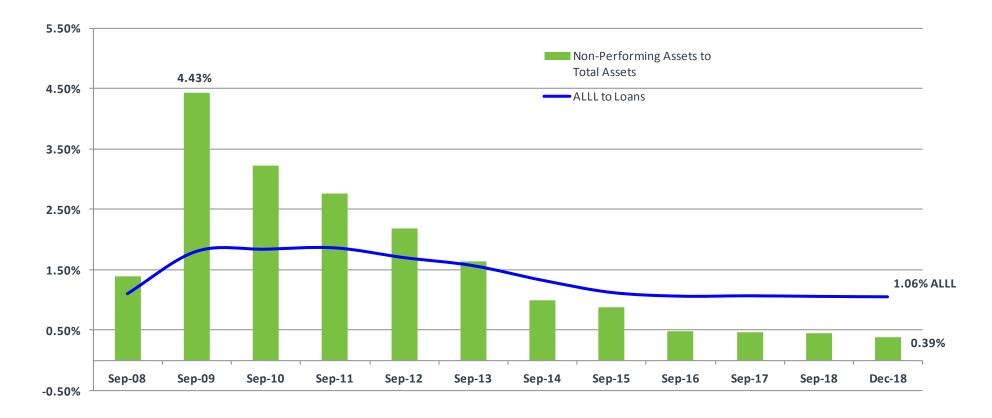


- Fiscal year to date originations are 10% higher than same period last year
- Commercial continues to invest in Staff and growing our reputation
- Mortgage and Consumer Loans fiscal year to

date originations are 2% lower than same period last year

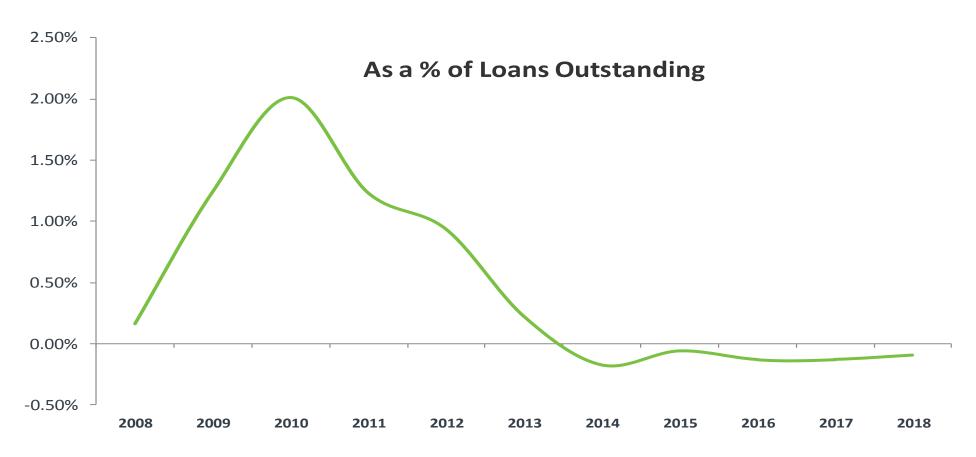
 5.22% wtd rate for new originations in Q1 2019

### **Non-Performing Assets & Allowance Trends**



- Steady annual improvement in credit quality
- Non performing assets continue to decline as economic conditions improve
- Allowance for loan and lease losses trended down and now stabilized

### **Net Loan Charge-offs (Recoveries)**

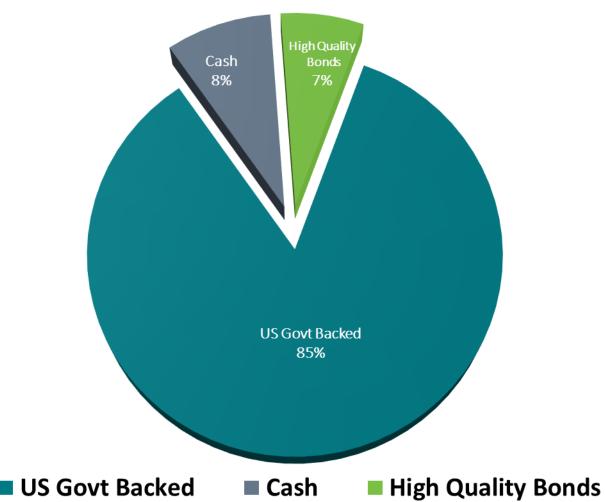


• Recoveries are not budgeted going forward but the Bank continues to work \$92 million of loans that were previously charged off

•Net Recoveries since 2013 total \$59 million

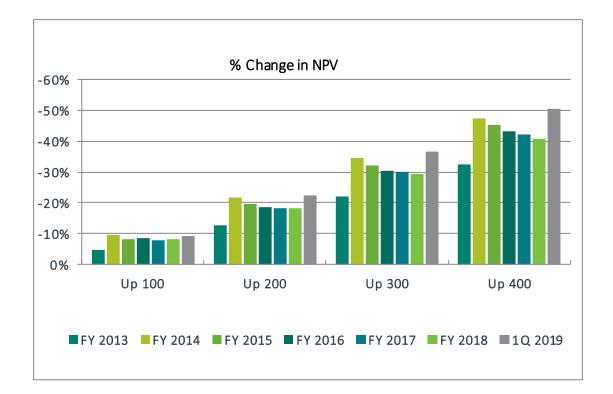
# **Cash and Investments**

as of December 31, 2018



- Investment Portfolio targets low credit risk / moderate duration
- 93% Cash, US Government backed Agency Bonds and MBS
- Current yield on the Investment Portfolio is 3.12% and duration is 5.3 years

#### **Interest Rate Risk Sensitivity**

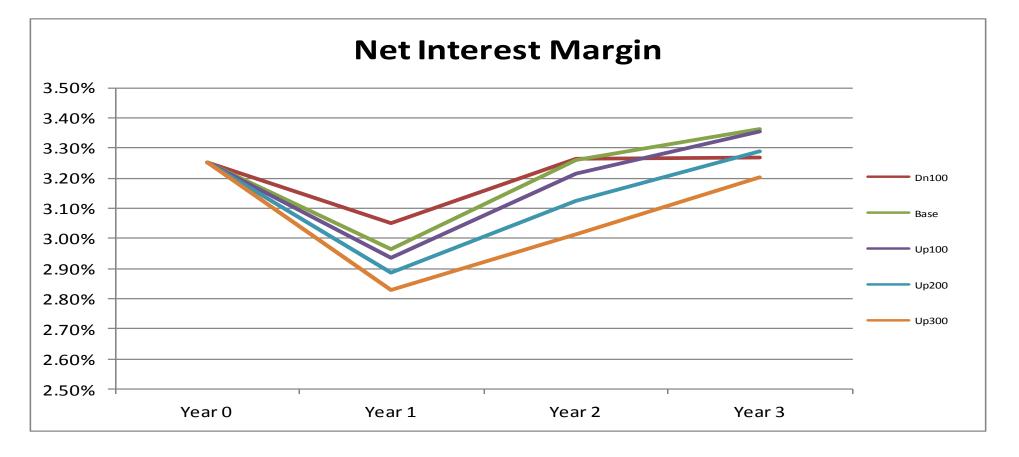


IRR measures as of Dec 31, 2018:

- Net Interest Income (NII) would decrease by 2.6% in +200 bps immediate and parallel shock
- Net Portfolio Value after +200 bps shock is 22.5% lower at 10.55%

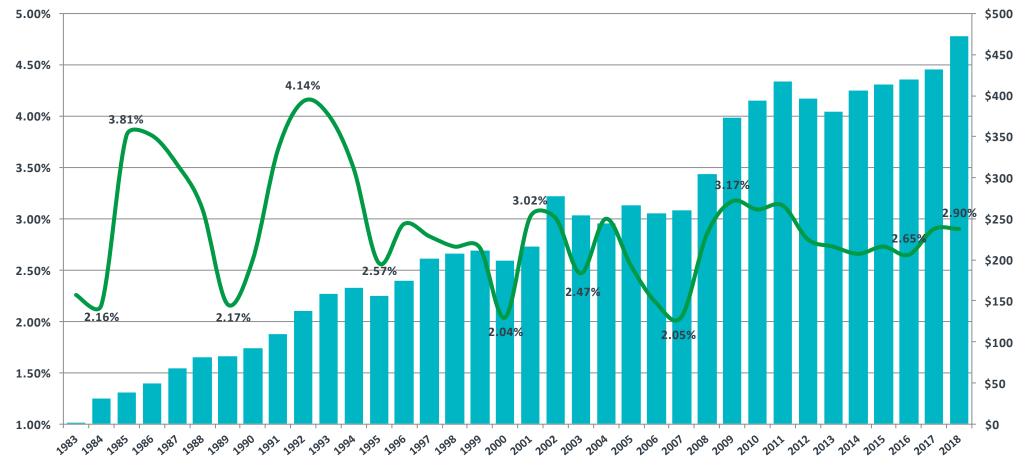
- These scenarios assume no management actions taken
- Flattening rates with short term up more than long term would have a larger negative impact

#### **Interest Rate Risk Sensitivity**



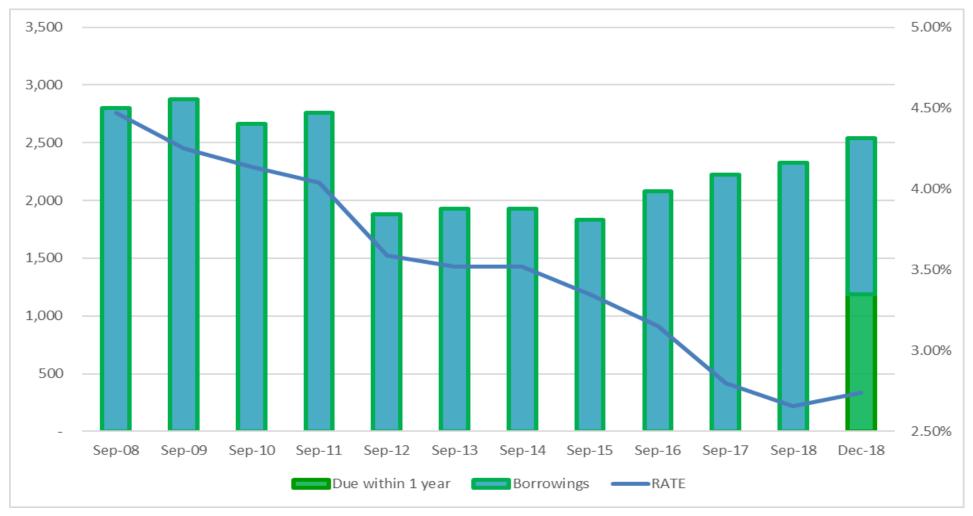
• These scenarios assume no management actions taken to proactively manage the balance sheet in the changing interest rate scenarios

#### **Interest Rate Spread vs Net Interest Income**

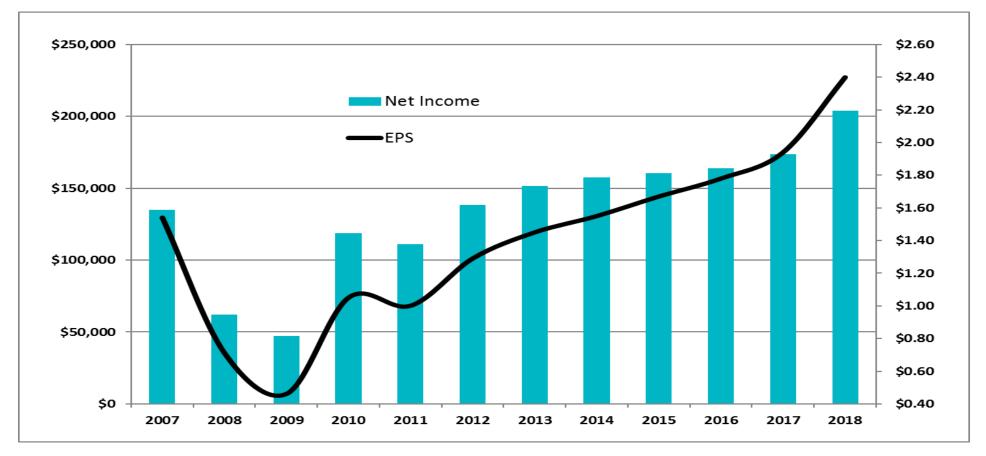


- Proactively managing interest rate risk has reduced spreads
- Objective is to grow the \$ amount of NII through the interest rate cycles
- Commercial loans are shorter in duration and often floating rate

#### **Borrowings Outstanding**

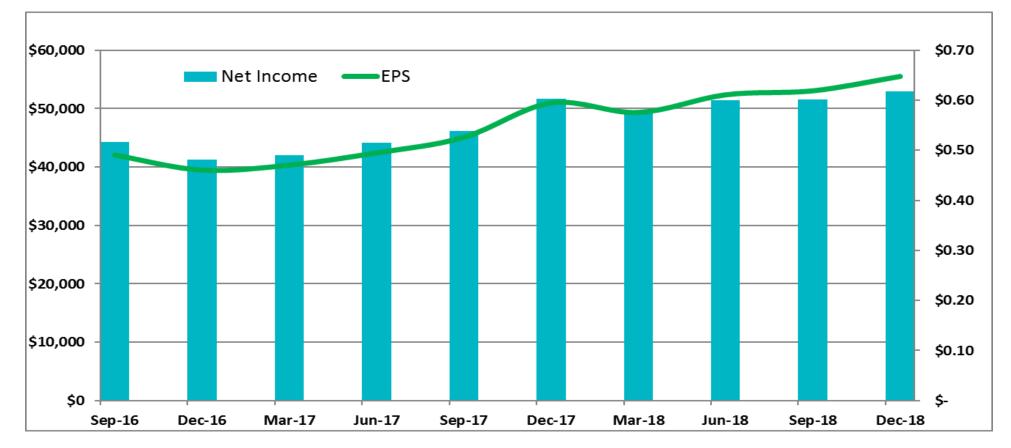


#### **Net Income and Earnings Per Share**



• Net income and EPS increasing

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• Net income and EPS increasing

#### **Income Statement Comparison**

	Fisca			
	<u>12/31/2018</u>	<u>12/31/2017</u>	<u>\$ Change</u>	% Change
INTEREST INCOME				
Loans	\$ 137,065	\$ 124,511	\$ 12,554	10.1%
Mortgage-backed securities	19,192	16,899	2,293	13.6%
Investment securities and cash equivalents	6,365	4,370	1,995	45.7%
	162,622	145,780	16,842	11.6%
INTEREST EXPENSE				
Customer accounts	26,579	14,638	11,941	81.6%
FHLB advances and other borrowings	16,891	15,407	1,484	9.6%
	43,470	30,045	13,425	44.7%
NET INTEREST INCOME	119,152	115,735	3,417	3.0%
Provision(reversal) for loan losses	(500)	0	(500)	
Net interest income after provision(reversal)	\$ 119,652	\$ 115,735	\$ 3,917	3.4%

#### **Income Statement Comparison**

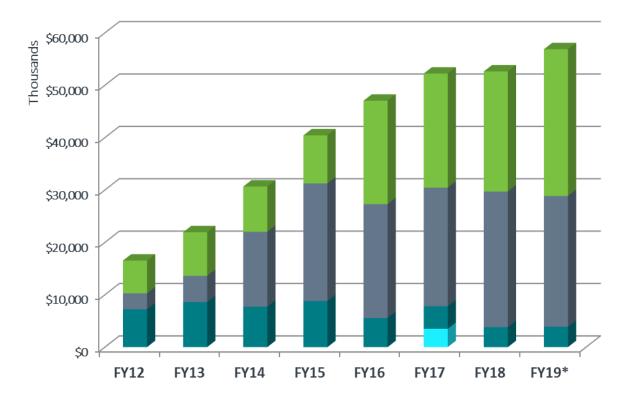
	Fiscal YTD						
	<u>12/31/2018</u>		<u>12/31/2017</u>		\$ Change		% Change
OTHER INCOME	\$	19,009	\$	6,795	\$	12,214	179.7%
OTHER EXPENSE							
Compensation and benefits		33,883		29,619		4,264	14.4%
Occupancy		9,268		8,671		597	6.9%
FDIC Insurance		2,862		2,820		42	1.5%
Product Delivery		4,021		3,956		65	1.6%
Information technology		9,040		7,929		1,111	14.0%
Other Expense		12,598		8,946		3,652	40.8%
		71,672		61,941		9,731	15.7%
Gain (loss) on REO		320		46		274	595.7%
Income before income taxes		67,309		60,635		6,674	11.0%
Income taxes		14,367		8,965		5,402	60.3%
NET INCOME	\$	52,942	\$	51,670	\$	1,272	2.5%

Efficiency Ratio of 51.9% for YTD 2019 up from 47.3% for the prior year. Effective tax rate for first quarter was 21.35% and is expected to be 20 – 22% for fiscal 2019

#### **Non Interest Income**

Other Income Deposit F

■ Deposit Fees ■ Loan Fees ■ Gain on Sale of Investments



- Non-Interest Income growth driven by deposit transaction fees + BOLI
- Strategic Objective to grow non-interest income

\* Annualized FY 2019

\* Annualized FY 2019

#### **Expenses**



- Other expense includes marketing, printing, professional services, and regulatory fees
- 2016 Efficiency Ratio: 50.8%
- 2017 Efficiency Ratio: 47.8%
- 2018 Efficiency Ratio: 50.4%
- Q1 2019 Efficiency Ratio: 51.9%

#### **BSA Improvements**

- BSA Consent order was issued in February 2018
- Recognized \$3.6 million in non-recurring BSA related costs during Q1 2019
- Estimate that an additional \$2 million in non-recurring costs will be recognized over the next two quarters.
- Management is committed to turning a weakness into a strength.
- Over 30 WAFD Employees ACAMS Certified.
- Over 65 FTE in our BSA team currently.

# **Capital Ratios**

	Sep 2015	Sep 2016	Sep 2017	Sep 2018	Dec 2018
Tangible Common Equity/Tangible Assets	11.61%	1.51%	11.41%	10.84%	10.53%
Common Equity Tier 1 Ratio	18.73%	17.32%	15.68%	14.55%	14.38%
Total Risk-Based Capital	19.98%	18.54%	16.91%	15.75%	15.56%

#### **Capital Management**

WAFD does not seek to maximize leverage. Rather, we aspire to be the bank that can best weather the next storm on the horizon.

# **Returning Capital to Shareholders**

#### **Return of Income to Shareholders**

			Percent of
		Stock Buyback &	Income returned
	Net Income	Dividends	to Shareholders
2013	151,506	146,398	97%
2014	157,364	146,347	93%
2015	160,316	177,791	111%
2016	164,049	137,808	79%
2017	173,532	172,892	100%
2018	203,850	220,246	108%

% Outstanding at beginning of the

	# of Shares	Wtd Price	e Paid	year	
2013	6,315,196	\$	17.46		6%
2014	4,830,400	\$	21.59		5%
2015	5,841,204	\$	21.70		6%
2016	3,867,563	\$	22.72		4%
2017	3,137,178	\$	31.36		3%
2018	4,865,357	\$	33.74		6%

#### **Recent Capital Activities**

WAFD will pay its 144<sup>th</sup> consecutive quarterly cash dividend on February 22<sup>nd</sup>

Current cash dividend of \$.20 provides a yield of 2.68% based on the stock price as of 2/5/19

During Q1 2019 the company repurchased 1.7 million shares of common stock (2.1% of outstanding) at a weighted average price \$28.12

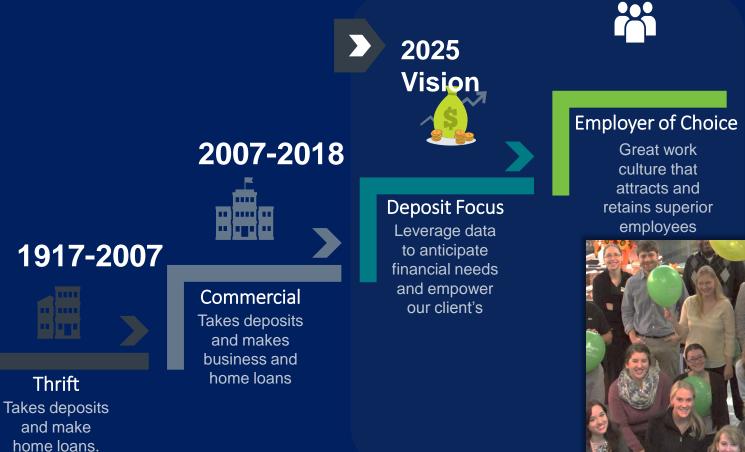
Since 2013, 30.6 million shares repurchased which is 28.1% of total outstanding shares as of 9/30/2012

10.3 million shares remaining in buyback authorization

#### Next Step in Our Evolution – ORGANIC GROWTH

We aspire to organically grow deposits by substantially increasing checking accounts while replacing wholesale borrowings and reducing CDs







Who do we want to be in 7 years?

A highly-profitable, digital-first bank that leverages data to anticipate financial needs and empower our clients by creating frictionless experiences across all interactions and devices.

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Not Products



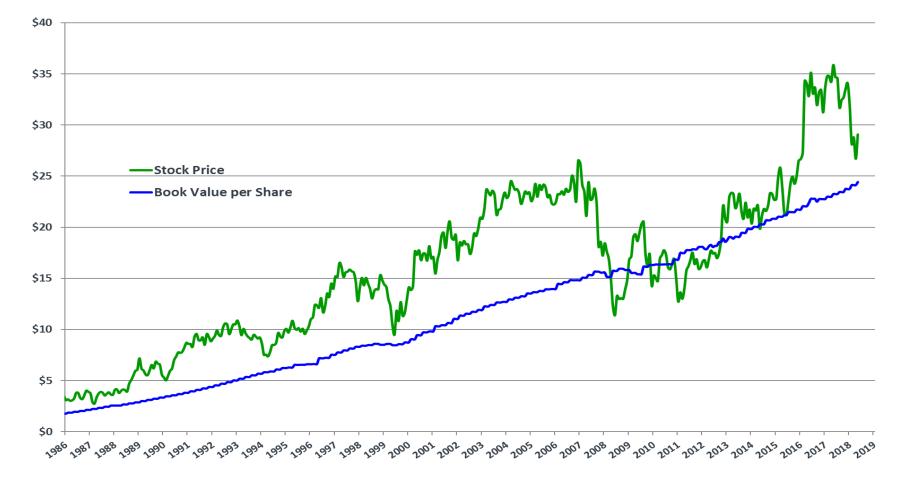
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- To be the most trusted and highly recommended bank in the markets we serve.
- How?
  - Technology that makes banking with WAFD simple, reliable and fast. Technology should enable a real-time understanding of our clients so we can anticipate their needs and risks
  - Relationships matter! We work proactively with our clients to find solutions.
  - A conservative balance sheet built to provide consistency for our clients and employees and flexibility in all economic conditions.



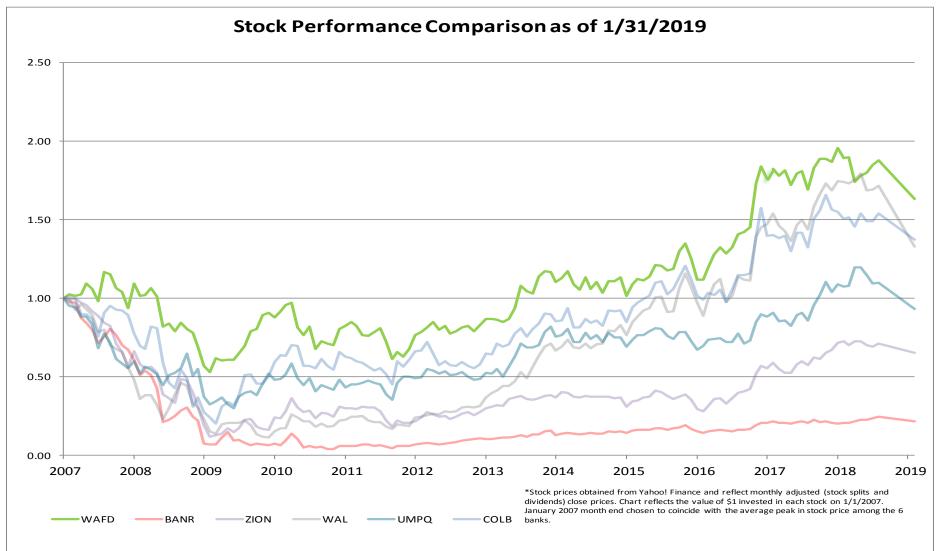
## **Stock Price & Book Value Per Share**



As of 1/31/2019: Book Value per Share \$24.45 Price to BV: 1.19 PE: 12.1%

Tangible Book Value per Share \$20.61 Price to TBV: 1.41

# Perspective through the last Credit Cycle



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