## Washington Federal. invested here.

## Keefe, Bruyette \& Woods

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BEST BANKS
IN AMERICA

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements are based upon the current beliefs and expectations of Washington Federal's management and are subject to significant risks and uncertainties. The forward-looking statements in this presentation speak only as of the date of the presentation, and Washington Federal assumes no duty, and does not undertake, to update them. Actual results or future events could differ, possibly materially, from those that we anticipated in these forward-looking statements.

## WAFD PROFILE

- Established in 1917; IPO in 1982;
- National Bank Charter - OCC, Fed, CFPB Regulated
- $2^{\text {nd }}$ Largest Bank Headquartered in the Pacific Northwest
- 235 Branches
- Consumer \& Commercial Banking
- Strong Capital, High Asset Quality, Low-Cost Provider
- Portfolio Mortgage Lender
- Profitable every year since 1982
- Interest rate risk Management - well controlled
- 143 consecutive quarterly cash dividends
-11,294\% Total shareholder return since IPO (as of 12/31/2018)


## Washington Federal. invested here.



| Washington Federal | NASDAQ: WAFD |
| :---: | :---: |
| Headquarters | Seattle, WA |
|  <br> Chief Executive Officer | Brent Beardall |
| Chief Financial Officer | Vince Beatty |
| Assets | \$16.19 billion |
| Deposits | \$11.56 billion |
| Stockholder Equity | \$1.98 billion |
| Branches | 235 |
| Footprint | 8 states |
| ATMs | 293 |
| Employees | 1,910 |
| Efficiency Ratio YTD | 51.9\% |
| Founded | 1917 |

## WAFD Demographics

Demographic Profile (Washington Federal, Inc)

| State | Number of Branches | Company Deposits in Market (\$000) | Deposit Market Share (\%) | Percent of National Franchise (\%) | Total <br> Population 2019 <br> (Actual) | Population Change 2010-2019 | Projected Population Change 2018-2023 (\%) | Median HH Income 2018 (\$) | Projected HH Income Change 2018-2023 (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Washington | 80 | 6,106,095 | 3.69 | 52.4 | 7,572,102 | 12.60 | 6.21 | 73,881 | 13.64 |
| Oregon | 46 | 1,841,280 | 2.38 | 16.1 | 4,223,212 | 10.24 | 5.83 | 63,573 | 12.24 |
| Arizona | 31 | 1,216,157 | 0.92 | 10.6 | 7,164,191 | 12.08 | 5.93 | 59,084 | 10.11 |
| New Mexico | 27 | 876,497 | 2.75 | 7.6 | 2,091,198 | 1.55 | 0.91 | 49,684 | 7.88 |
| Idaho | 24 | 804,721 | 3.13 | 7.0 | 1,758,449 | 12.18 | 6.25 | 56,218 | 9.93 |
| Nevada | 11 | 345,744 | 0.49 | 3.0 | 3,075,507 | 13.88 | 6.87 | 59,826 | 8.95 |
| Utah | 10 | 270,681 | 0.44 | 2.3 | 3,179,999 | 15.06 | 7.12 | 72,420 | 12.89 |
| Texas | 6 | 100,517 | 0.01 | 0.9 | 28,959,501 | 15.17 | 6.95 | 61,384 | 6.03 |
| Totals: 235 |  | 11,561,692 |  | 100 | 58,024,159 |  |  |  |  |
| Weighted Average |  |  |  |  |  | 11.42 | 5.77 | 66,993 | 12.11 |
| Aggregate: National |  |  |  |  | 329,236,175 | 6.64 | 3.56 | 63,174 | 8.82 |

Deposit and share data is from the FDIC's Summary of Deposit reports and is as of $12 / 31 / 2018$

## History of Acquisitions



Since going public in 1982 we have successfully integrated 19 acquisitions

## Deposit Mix

As of 12/31/2007
As of 12/31/2018


Core Deposits = 93.4\% of Total

## Total Net Loans (in millions)



- Mortgage and Consumer are $55 \%$ of total net loans
- Commercial segments growing fastest over last three years
- Will invest primarily in Commercial growth


## New Loan Originations (in millions)



- C\&l and Commercial Real Estate loans make up $67 \%$ of all originations ( $32 \%$ in 2011)
- Mortgage and Consumer Loans are largely holding flat in the rising rate environment
- $4.5 \%$ wtd Rate for new originations in 2018


## New Loan Originations (in millions)



- Fiscal year to date originations are $10 \%$ higher than same period last year
- Commercial continues to invest in Staff and growing our reputation
- Mortgage and Consumer Loans fiscal year to
date originations are $2 \%$ lower than same period last year
- $5.22 \%$ wtd rate for new originations in Q1 2019


## Non-Performing Assets \& Allowance Trends



- Steady annual improvement in credit quality
- Non performing assets continue to decline as economic conditions improve
- Allowance for loan and lease losses trended down and now stabilized


## Net Loan Charge-offs (Recoveries)



- Recoveries are not budgeted going forward but the Bank continues to work $\$ 92$ million of loans that were previously charged off
-Net Recoveries since 2013 total \$59 million


## Cash and Investments

as of December 31, 2018


US Govt Backed
■ Cash
High Quality Bonds

## Interest Rate Risk Sensitivity



IRR measures as of
Dec 31, 2018:

- Net Interest Income (NII) would decrease by $2.6 \%$ in +200 bps immediate and parallel shock
- Net Portfolio Value after +200 bps shock is $22.5 \%$ lower at 10.55\%
- These scenarios assume no management actions taken
- Flattening rates with short term up more than long term would have a larger negative impact


## Interest Rate Risk Sensitivity



- These scenarios assume no management actions taken to proactively manage the balance sheet in the changing interest rate scenarios


## Interest Rate Spread vs Net Interest Income



- Proactively managing interest rate risk has reduced spreads
- Objective is to grow the \$ amount of NII through the interest rate cycles
- Commercial loans are shorter in duration and often floating rate


## Borrowings Outstanding



## Net Income and Earnings Per Share



- Net income and EPS increasing


## Net Income and Earnings Per Share



- Net income and EPS increasing


## Income Statement Comparison

Fiscal YTD

|  | 12/31/2018 |  | 12/31/2017 |  | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| INTEREST INCOME |  |  |  |  |  |  |  |
| Loans............................................................... | \$ | 137,065 | \$ | 124,511 | \$ | 12,554 | 10.1\% |
| Mortgage-backed securities................................. |  | 19,192 |  | 16,899 |  | 2,293 | 13.6\% |
| Investment securities and cash equivalents.......... |  | 6,365 |  | 4,370 |  | 1,995 | 45.7\% |
|  |  | 162,622 |  | 145,780 |  | 16,842 | 11.6\% |
| INTEREST EXPENSE |  |  |  |  |  |  |  |
| Customer accounts............................................. |  | 26,579 |  | 14,638 |  | 11,941 | 81.6\% |
| FHLB advances and other borrowings................... |  | 16,891 |  | 15,407 |  | 1,484 | 9.6\% |
|  |  | 43,470 |  | 30,045 |  | 13,425 | 44.7\% |
| NET INTEREST INCOME .................................... |  | 119,152 |  | 115,735 |  | 3,417 | 3.0\% |
| Provision(reversal) for loan losses........................ |  | (500) |  | 0 |  | (500) |  |
| Net interest income after provision(reversal)..... | \$ | 119,652 | \$ | 115,735 | \$ | 3,917 | 3.4\% |

## Income Statement Comparison

|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 31/2018 |  | 31/2017 |  |  | \% Change |
| OTHER INCOME | \$ | 19,009 | \$ | 6,795 | \$ | 12,214 | 179.7\% |
| OTHER EXPENSE |  |  |  |  |  |  |  |
| Compensation and benefits................................ |  | 33,883 |  | 29,619 |  | 4,264 | 14.4\% |
| Occupancy.. |  | 9,268 |  | 8,671 |  | 597 | 6.9\% |
| FDIC Insurance |  | 2,862 |  | 2,820 |  | 42 | 1.5\% |
| Product Delivery.. |  | 4,021 |  | 3,956 |  | 65 | 1.6\% |
| Information technology.. |  | 9,040 |  | 7,929 |  | 1,111 | 14.0\% |
| Other Expense. |  | 12,598 |  | 8,946 |  | 3,652 | 40.8\% |
|  |  | 71,672 |  | 61,941 |  | 9,731 | 15.7\% |
| Gain (loss) on REO.. |  | 320 |  | 46 |  | 274 | 595.7\% |
| Income before income taxes................................ |  | 67,309 |  | 60,635 |  | 6,674 | 11.0\% |
| Income taxes. |  | 14,367 |  | 8,965 |  | 5,402 | 60.3\% |
| NET INCOME..................................................... | \$ | 52,942 | \$ | 51,670 | \$ | 1,272 | 2.5\% |

Efficiency Ratio of 51.9\% for YTD 2019 up from 47.3\% for the prior year. Effective tax rate for first quarter was $\mathbf{2 1 . 3 5 \%}$ and is expected to be $20 \mathbf{- 2 2 \%}$ for fiscal 2019

## Non Interest Income

$■$ Other Income $\quad$ Deposit Fees $\quad$ Loan Fees $\quad$ Gain on Sale of Investments


* Annualized FY 2019
- Non-Interest Income growth driven by deposit transaction fees + BOLI
- Strategic Objective to grow non-interest income


## Expenses

- Other expense includes
- Other expense
- Occupancy

■ Compensation


* Annualized FY 2019
marketing, printing, professional services, and regulatory fees
- 2016 Efficiency Ratio: 50.8\%
- 2017 Efficiency Ratio: 47.8\%
- 2018 Efficiency Ratio: 50.4\%
- Q1 2019 Efficiency Ratio: 51.9\%


## BSA Improvements

- BSA Consent order was issued in February 2018
- Recognized \$3.6 million in non-recurring BSA related costs during Q1 2019
- Estimate that an additional $\mathbf{\$ 2}$ million in non-recurring costs will be recognized over the next two quarters.
- Management is committed to turning a weakness into a strength.
- Over 30 WAFD Employees ACAMS Certified.
- Over 65 FTE in our BSA team currently.


## Capital Ratios

|  | Sep 2015 | Sep 2016 | Sep 2017 | Sep 2018 |
| :---: | :---: | :---: | :---: | :---: |
| Tangible Common <br> Equity/Tangible <br> Assets | $11.61 \%$ | $1.51 \%$ | $11.41 \%$ | $10.84 \%$ |
| Common Equity Tier 1 <br> Ratio | $18.73 \%$ | $17.32 \%$ | $15.68 \%$ | $10.53 \%$ |
| Cotal <br> Risk-Based <br> Capital | $19.98 \%$ | $18.54 \%$ | $16.91 \%$ | $15.55 \%$ |

Capital Management WAFD does not seek to maximize leverage. Rather, we aspire to be the bank that can best weather the next storm on the horizon.

## Returning Capital to Shareholders

## Return of Income to Shareholders

## Percent of

Stock Buyback \& Income returned
Net Income
Dividends

| 151,506 | 146,398 |
| :--- | :--- |
| 157,364 | 146,347 |
| 160,316 | 177,791 |
| 164,049 | 137,808 |
| 173,532 | 172,892 |
| 203,850 | 220,246 |

\% Outstanding at beginning of the year

|  | \# of Shares | Wtd Price Paid |  | year |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | $6,315,196$ | $\$$ | 17.46 | $6 \%$ |  |
| 2014 | $4,830,400$ | $\$$ | 21.59 | $5 \%$ |  |
| 2015 | $5,841,204$ | $\$$ | 21.70 | $6 \%$ |  |
| 2016 | $3,867,563$ | $\$$ | 22.72 | $4 \%$ |  |
| 2017 | $3,137,178$ | $\$$ | 31.36 | $3 \%$ |  |
| 2018 | $4,865,357$ | $\$$ | 33.74 | $6 \%$ |  |

## Recent Capital Activities

WAFD will pay its $144^{\text {th }}$ consecutive quarterly cash dividend on February $22^{\text {nd }}$

Current cash dividend of $\$ .20$ provides a yield of $2.68 \%$ based on the stock price as of 2/5/19

During Q1 2019 the company repurchased 1.7 million shares of common stock ( $2.1 \%$ of outstanding) at a weighted average price \$28.12

Since 2013, 30.6 million shares repurchased which is $28.1 \%$ of total outstanding shares as of 9/30/2012
10.3 million shares remaining in buyback authorization

# Next Step in Our Evolution - ORGANIC GROWTH 

We aspire to organically grow deposits by substantially increasing checking accounts
while replacing wholesale borrowings and reducing CDs


Who do we want to be in 7 years?
cf
A highly-profitable, digital-first bank that leverages data
to anticipate financial needs and empower our clients
by creating frictionless experiences across all
פ interactions and devices.


- To be the most trusted and highly recommended bank in the markets we serve.
- How?
- Technology that makes banking with WAFD simple, reliable and fast. Technology should enable a real-time understanding of our clients so we can anticipate their needs and risks
- Relationships matter! We work proactively with our clients to find solutions.
- A conservative balance sheet built to provide consistency for our clients and employees and flexibility in all economic conditions.

1,685 clients
\$23.2 million credit line

payment by
12/31/2022


Washington Federal is offering to help our neighbors who are Federal government employees, whether they are currently a client or would like to be one.

## Stock Price \& Book Value Per Share



As of 1/31/2019:

Book Value per Share \$24.45
Price to BV: 1.19
PE : 12.1\%

Tangible Book Value per Share \$20.61 Price to TBV: 1.41

## Perspective through the last Credit Cycle

Stock Performance Comparison as of 1/31/2019


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2018-18

## Forbes 2019 BEST BANKS <br> IN AMERICA

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